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157 pages

COMMONWEALTH OF MASSACHUSETTS

TOWN OF FALMOUTH

ANNUAL SPRING TOWN MEETING

Lawrence School
Lakeview Avenue
Falmouth, Massachusetts

MODERATOR: David T. Vieira

Monday, April 4, 2011

7:00 p.m.

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P R O C E E D I N G S

THE MODERATOR: Okay, all Town Meeting Members present please come forward and take your seats. Okay, all Town Meeting Members present please come forward and take your seats.

Don't forget to check in this evening. Attendance is being taken and will be published in the Falmouth Enterprise.

Okay, all Town Meeting Members present please come forward so that we can establish a quorum. Can we - I don't know who's controlling the sound tonight, but could we turn up the sound levels, please?

I'd like to make an announcement for the Falmouth Spring litter cleanup, April 16th to April 23rd. There's a flyer with contact names and numbers; there's one up in the lobby. I believe Ms. Abbott also has one. It tells you the neighborhood coordinators. Again, this is for the Falmouth spring litter clean up, April 16th to the 23rd.

At this point, we'd like to establish a quorum. All Town Meeting Members present please

1 rise for the establishment of a quorum. Our
2 tellers this evening in the first division will
3 be Mrs. Tashiro; in the second division will be
4 Mr. Dufresne; and in the third division will be
5 Mr. Hampson.

6 [Pause.]

7 THE MODERATOR: In the third division, Mr.
8 Hampson?

9 MR. HAMPSON: 60.

10 THE MODERATOR: 60.

11 In the first division, Mrs. Tashiro?

12 MRS. TASHIRO: 52.

13 THE MODERATOR: 52.

14 In the second division, Mr. Dufresne?

15 MR. DUFRESNE: 85.

16 THE MODERATOR: 85.

17 By a counted vote of 197 we have a
18 quorum and I call the Annual Town Meeting into
19 session.

20 All rise for the presentation of the
21 colors by Coastal Patrol 18 Squadron of the Civil
22 Air Patrol.

23 Please follow me in the Pledge of
24 Allegiance.

1 [Pledge of Allegiance taken.]

2 THE MODERATOR: At this time, the
3 Falmouth Band Brass Choir will do the National
4 Anthem.

5 [National Anthem played.]

6 THE MODERATOR: At this time, our
7 invocation will be by Mr. Lynch.

8 MR. LYNCH: Heavenly Father, may our
9 meeting this evening not only be an exercise of
10 care and concern for our community and its
11 residents but also an example of how a community
12 can agree and disagree and still be a community.
13 We ask you to watch over and protect our
14 families, our community, our nation, our deployed
15 soldiers and their families, and our world. May
16 your gift of peace become a reality for all.
17 Amen.

18 THE MODERATOR: At this time, we'll
19 pause for a moment in silence of all those
20 Members who have passed since our last meeting,
21 and in particular I bring to memory Janet Hand, a
22 longtime Town Meeting member and former member of
23 our Planning Board.

24 [Moment of Silence.]

1 THE MODERATOR: Colors post.

2 [Pause.]

3 [Colors posted.]

4 THE MODERATOR: Civil Coastal Patrol 18
5 Squadron, you are dismissed.

6 [Applause.]

7 THE MODERATOR: Our Civil Air Patrol
8 Unit, Coastal Patrol 18 Squadron that was here
9 this evening, dedicated a plaque out behind the
10 Nickelodeon Theater out at the old airfield about
11 a week ago in honor of all of the civil air
12 patrol volunteers who flew out of that airstrip
13 during the second World War.

14 So, next time you have a chance and
15 you're down off of Route 151, if you go out back
16 beyond the Nickelodeon Theater all the way down
17 to the field, you can see the dedicated plaque
18 out there that talks a little bit about our civil
19 air patrol history here in Falmouth.

20 At this time, I'd like to start with the
21 dispensing of the reading of the warrant. Mr.
22 Chairman.

23 CHAIRMAN PUTNAM: Mr. Moderator, I move
24 to dispense with the reading of the warrant

1 except for the Officer's Return.

2 THE MODERATOR: Okay, you've all heard
3 the main motion to dispense with the reading of
4 the warrant. All those in favor, signify by
5 saying "Aye".

6 [Aye.]

7 THE MODERATOR: All those opposed,
8 "No."

9 [None opposed.]

10 THE MODERATOR: The Ayes have it; we'll
11 dispense with the reading of the warrant.

12 I'll now read the Officer's Return of
13 the Warrant. By virtue of this warrant, I have
14 this day notified and summoned the inhabitants of
15 the Town of Falmouth qualified to vote on town
16 affairs, as said warrant directs, by posting an
17 attested copy thereof in Town Hall and in every
18 precinct in the town. Signed Constable Jim
19 Crossen.

20 Mr. Clerk, I ask that the warrant become
21 an official part of the record for the meeting.

22 At this time, the Chair would entertain
23 a motion for non-town meeting members to sit up
24 front with their respective boards and

1 committees.

2 FROM THE FLOOR: So moved.

3 THE MODERATOR: So moved. All those
4 in favor, signify by saying Aye.

5 [Aye.]

6 THE MODERATOR: All those opposed, No.

7 [None opposed.]

8 THE MODERATOR: The Ayes have it.

9 At this time, the Chair would entertain
10 a motion for Town employees who are not residents
11 of the Town to speak - the right to speak on any
12 issue before this Town Meeting.

13 FROM THE FLOOR: Moved.

14 THE MODERATOR: So moved. All those in
15 favor, signify by saying Aye.

16 [Aye.]

17 THE MODERATOR: All those opposed, No.

18 [None opposed.]

19 THE MODERATOR: The Ayes have it.

20 At this time, I'll recognize the
21 Planning Board for notification of Public
22 Hearing.

23 MR. VOLOSEVICH: Mr. Moderator, in
24 accordance with Chapter 40A, Section 5,

1 Massachusetts General Law, and Article 43 of the
2 Falmouth Zoning Bylaw, public hearings were held
3 on February 8th, 2011 on Articles 8, 9 and 10 for
4 Annual Spring Town Meeting, and all those who
5 wished to speak were heard.

6 THE MODERATOR: Okay, at this time,
7 we'll briefly review the Rules of Town Meeting.
8 If you open up the back cover of your warrant
9 booklet.

10 Town Meeting Rules. Speaking and
11 Voting. Registered voters, residents and
12 taxpayers of the town may speak on any article in
13 the warrant. Persons who are not voters,
14 residents or taxpayers of the town may address
15 the Meeting only with the consent of a majority
16 of those present.

17 Only Town Meeting members may vote.

18 Motions and Amendments. Motions and
19 Amendments may be made only by Town Meeting
20 members.

21 Two amendments will be accepted on any
22 article.

23 Long or complicated motions, and other
24 motions which he shall so request, shall be

1 presented to the Moderator in writing.

2 Reconsideration. Reconsideration will
3 be allowed at any time during the meeting if the
4 article does not involve the appropriation of
5 money.

6 If the article involves the
7 appropriation of money, notice of reconsideration
8 must be given within 30 minutes of the vote on
9 the article. Reconsideration may then be
10 allowed at any future time.

11 The Moderator shall determine if the
12 motion to reconsider is in order. Motions for
13 reconsideration must be based on substantially
14 new information not available to the Meeting at
15 the time of the original debate. The motion to
16 reconsider is not debatable.

17 Our Hours of Operation: seven o'clock
18 tonight; each subsequent night seven o'clock, and
19 we'll leave at 11:00 unless Mr. Hampson makes a
20 motion to go after and we approve it by a two-
21 thirds vote.

22 We also have a new rule that the Rules
23 Committee announced at the last Town Meeting
24 during their committee report, that any

1 presentations, whether they be under the
2 Committee Report article or presentations on a
3 warrant article, are limited to a maximum of 15
4 minutes. The Clerk will notify me when we've
5 hit the 15 minute mark and the speaker will be
6 shut off. If the speaker believes that they
7 really need more than that 15 minutes, they can
8 request a specific amount of time and that
9 additional allotment of time will require a two-
10 thirds vote of Town Meeting members to extend the
11 time for their presentation.

12 I ask that Town Meeting Members please
13 identify yourselves each time by name and
14 precinct when you get up to speak for our sign
15 language interpreters and for our stenographer
16 for the record.

17 At this time, we'll begin with the
18 blanket vote. For the blanket vote, I will go
19 through each article, call your attention to the
20 recommendation. If you'd like to hold the
21 article to have it amended or if you'd like to
22 debate the article, just stand up and yell,
23 "Hold", the Clerk will make a note of it. At
24 the end of going through with a brief description

1 all of the articles, I'll run through the warrant
2 quickly a second time just by number, and then
3 I'll entertain a motion to accept all articles
4 that were not held as recommended as the official
5 action of the Town Meeting, and then we'll serve
6 notice of reconsideration.

7 Article 1, to choose all necessary Town
8 Officers, is a hold. Article 2, to hear reports,
9 is a hold.

10 Article 3, to authorize the Board of
11 Selectmen to settle claims and suits. Article
12 4, to authorize the Board of Selectmen to apply
13 for and accept state or federal grants. Article
14 5, to assume liability for work to be performed
15 by the Department of Public Works of
16 Massachusetts. Article 6, to fix the salaries
17 of elected officials.

18 MR. ALVES: Hold.

19 THE MODERATOR: Who's holding? Mr.
20 Alves.

21 Article 7, to authorize the continued
22 use of revolving funds.

23 Article 8, to amend the Zoning Bylaw,
24 deleting Article II, building permit limitation,

1 and insert the following: Article II - Building
2 Permit Moratorium - Windmills.

3 Article 9 -

4 CHAIRMAN KERFOOT: Hold.

5 THE MODERATOR: Hold by the Planning
6 Board.

7 Article 10, vote to amend the Zoning
8 Bylaw, Section 240-72.1.D, Water Resource
9 Protection Zoning Districts, Coastal Pond
10 Overlay, District Zone II's, the recommendation
11 of the Planning Board is indefinite postponement.

12 Article 11, to amend the Town's
13 Classification Plan.

14 MS. KOZENS-LONG: Hold.

15 THE MODERATOR: Where are we at for the
16 hold? Ms. Kozens-Long.

17 Article 12 is a hold by the Finance
18 Committee; that's the Annual Budget.

19 Article 13, vote to amend the Local Room
20 Occupancy Excise Tax to a rate of six percent.
21 The recommendation is indefinite postponement.

22 Article 14, to raise and appropriate or
23 transfer a sum of money to be allocated to
24 supplement the Fiscal Year '12 Falmouth School

1 Department budget. The recommendation si
2 indefinite postponement.

3 Article 15 -

4 CHAIRMAN PUTNAM: Hold.

5 THE MODERATOR: That's a hold by the
6 Board of Selectmen.

7 Article 16, to raise and appropriate the
8 sum of \$25,498 for funding the deficit of the
9 Main Street Phase II Project.

10 Article 17.

11 FROM THE FLOOR: Hold. Hold.

12 THE MODERATOR: A hold.

13 Article 18, vote to appropriate
14 \$1,500,000 for the engineer, design, and
15 construct repairs, modifications and improvements
16 to the Town's sewer system and to authorize
17 borrowing.

18 Article 19, to appropriate a sum of
19 money to complete the remaining Massachusetts
20 Estuary Project studies. The recommendation is
21 indefinite postponement.

22 Article 20. I'm going to hold Article
23 20 because we have - for those of you that
24 attended precinct meetings, we have an Article 6

1 in the Special Town Meeting that addresses the
2 same issue, and what we're going to do here is
3 we're going to hold Article 20 and pass it over
4 until we make a decision tomorrow night whether
5 or not to move forward with Article 6 of the
6 Special Town Meeting, and then we'll come back
7 into the Annual Town Meeting at the end of the
8 Special and take the necessary action on Article
9 20. So Article 20 is a hold.

10 Article 21, to appropriate a sum of
11 money to replace or install water mains and
12 necessary things to required the improved
13 reliability, hydraulics and water quality on Old
14 Barnstable Road; indefinite postponement.

15 Article 22 -

16 CHAIRMAN PUTNAM: Hold.

17 THE MODERATOR: - is a hold by the
18 Board of Selectmen. I've got a new main motion -
19 a positive main motion for that.

20 Article 23, to vote to -

21 MS. JOHNSON: Hold.

22 THE MODERATOR: Ms. Johnson. This is
23 the Shining Sea Bikeway.

24 Article 24.

1 MR. WAASDORP: Hold please.

2 THE MODERATOR: Hold by Mr. Waasdorp.

3 Article 25 -

4 FROM THE FLOOR: Hold.

5 THE MODERATOR: Article 26, vote to
6 modify the membership of the Bikeways Committee
7 by changing the police safety officer's role from
8 ex officio member to consultant, and directing
9 the Selectmen to appoint a regular member to fill
10 the seat made vacant by this change.

11 Article 27 -

12 CHAIRMAN PUTNAM: Hold.

13 THE MODERATOR: It's a hold by the
14 Board of Selectmen.

15 Article 28 is a hold by the Finance
16 Committee.

17 Okay, we'll run through one more time.

18 Article 1 is a hold. Article 2 is a
19 hold.

20 Article 3. Article 4. Article 5.

21 Article 6 is a hold.

22 Article 7. Article 8.

23 FROM THE FLOOR: Hold.

24 MR. MODERATOR: Who's holding?

1 Article 9 is a hold.
2 Article 10.
3 Article 11 is a hold. Article 12 is a
4 hold.
5 Article 13. Article 14.
6 Article 15 is a hold.
7 Article 16.
8 Article 17 is a hold.
9 Article 18. Article 19.
10 Article 20 is a hold.
11 Article 21.
12 Article 22 is a hold. Article 23 is a
13 hold. Article 24 is a hold. Article 25 is a
14 hold.
15 Article 26.
16 Article 27 is a hold and Article 28 is a
17 hold.
18 Mr. Chairman for the main motion.
19 CHAIRMAN ANDERSON: Mr. Moderator, I
20 move that all articles that have been passed and
21 not held be and hereby are adopted as recommended
22 as the official action of this meeting, and that
23 the necessary monies for the same shall be raised
24 and appropriated or as otherwise specified.

1 THE MODERATOR: Okay, you've all heard
2 the main motion on the blanket as recommended.
3 All those in favor, signify by saying Aye.

4 [Aye.]

5 THE MODERATOR: All those opposed, no.

6 [None opposed.]

7 THE MODERATOR: The Ayes have it
8 unanimous.

9 Mr. Chairman.

10 CHAIRMAN ANDERSON: Mr. Moderator, I
11 hereby serve notice of reconsideration of all
12 articles passed under the blanket vote.

13 THE MODERATOR: Okay, notice of
14 reconsideration has been served.

15 Okay, **Article 1**, to choose necessary
16 officers, this is the selection of the Finance
17 Committee. I have before me the names of five
18 current members of the Finance Committee that
19 would like to be submitted for renomination.
20 They're Charles Eastman, three year term; Judith
21 Magnani, three year term; Deborah Maguire, three
22 year term; Robert Ripley, three year term; and
23 Daniel Shearer, three year term.

24 Are there any further nominations for

1 the Finance Committee? Hearing none, the Chair
2 would entertain a motion to close nominations.
3 So moved. All those in favor, signify by saying
4 Aye.

5 [Aye.]

6 THE MODERATOR: Opposed no.

7 [None opposed.]

8 THE MODERATOR: The Ayes have it. The
9 nominations are closed.

10 All those in favor of the slate as
11 presented, signify by saying Aye.

12 [Aye.]

13 THE MODERATOR: Opposed, no.

14 [None opposed.]

15 THE MODERATOR: The ayes have it
16 unanimous.

17 Congratulations to our five members of
18 the Finance Committee, welcome back.

19 **Article 2**, to hear reports of Committees
20 and town officers. I've got five groups. I've
21 got the Town Manager Selection Committee, the
22 CPC, the Falmouth High School Building Committee,
23 the Selectmen and the Finance Committee.

24 Any other committees that want to make a

1 report this evening? Okay, Mr. Chairman for the
2 main motion.

3 CHAIRMAN ANDERSON: Mr. Moderator, I
4 move that the Town vote Article 2 as printed.

5 THE MODERATOR: Article 2 as printed.
6 Okay, the Town Manager Selection Committee.

7 CHAIRMAN SCHNEIDER: Mr. Moderator and
8 Town Meeting Members, good evening.

9 All I would like is if you could put
10 that one slide up for me, please.

11 The Town Manager Screening Committee is
12 hard at work and we would like all of you to know
13 that there will be several opportunities for you
14 to come and express your wishes and your hopes
15 for qualities and experience that the Town
16 Manager should have, the new Town Manager.

17 First, coming up on the 19th from 4:30 to
18 5:30, the entire committee and consultant Tom
19 Groux will meet in the Selectmen's Meeting Room
20 with any employees that would like to stop in and
21 talk with us. And then that evening, from 7:00
22 to 8:30 in Morse Pond School auditorium we will
23 be available to the public. And additionally Mr.
24 Groux would like to share his email address so

1 That if somebody isn't available to come at that
2 time, that they would - anyone can feel free to
3 email tgroux@comcast.net and share some thoughts
4 you might have on that selection process.

5 So, thank you very much for that and we
6 look forward to working - to hopefully by the
7 turn of the season from spring to summer we
8 should - we're hoping to have some names to
9 present to the Selectmen. Thank you for your
10 assistance in that.

11 THE MODERATOR: Okay, any questions for
12 the Town Manager Selection committee?

13 Barbara, while you're up, why don't we
14 do the Community Preservation Committee.

15 CHAIRMAN SCHNEIDER: Well, I said to
16 you all when we voted on Glen Rogers working with
17 some film that he came across that I'd love to be
18 able to have popcorn and a showing. And Glen
19 worked diligently over the last month to take
20 some clips from his films and we're going to show
21 them to you tonight. And thanks to the Falmouth
22 Cinema Pub we have popcorn out in the lobby,
23 which I hope you did take on your way in. And
24 thank you to my husband for handing that out

1 while I was in a meeting.

2 I also would like to tell everybody that
3 this Thursday at 4:30 in the Selectmen's Meeting
4 Room we will run a session for anyone who is
5 thinking of applying for Community Preservation
6 Funds for the November Town Meeting. Those
7 applications will be due on June 3rd and so please
8 come and talk with us this Thursday at 4:30 if
9 you have any questions. The warrant will close
10 on September 2nd.

11 So, please enjoy the films. I'm
12 guessing that Andy Dufresne will recognize every
13 vehicle and every building and every person.

14 [Laughter.]

15 [Whereupon, film clips played.]

16 [Applause.]

17 CHAIRMAN SCHNEIDER: Glen, will you
18 stand up so we can all acknowledge you, please?
19 Thank you so much. Glenn's here with us tonight.
20 Thank you, Glen.

21 [Applause.]

22 CHAIRMAN SCHNEIDER: And just so you
23 know: these will be available on You Tube;
24 they'll be in the libraries. We're going to give

1 them to FCTV, so there will be lots of
2 opportunities to see these in better lighting and
3 they're lots of fun to watch when you start
4 seeing some of the longer segments. Thank you
5 again.

6 THE MODERATOR: Okay. Our next
7 committee report, the Falmouth High School
8 Building Committee. Mr. Johnson.

9 CHAIRMAN JOHNSON: Mr. Moderator,
10 Donald Johnson, Precinct 4, Chairman of the
11 Falmouth High School Building Committee.

12 Ladies and Gentlemen, Town Meeting
13 members. Our report this evening is composed of
14 a two page handout, a brief opening statement,
15 some 25 pictures and a closing statement.

16 This night has been long in coming. We
17 hope that this is our final report. The project
18 has been one of the most complicated ones in the
19 Town's history and problems arose which none of
20 us could have foreseen.

21 On the other hand, when they did, it was
22 the collective wisdom of the energies put forth
23 by all the Town officials, including all of you,
24 to ensure this completion.

1 We are now at that point. Students and
2 staff have been enjoying the school this academic
3 year and reaping the benefits of an educational
4 facility second to none. Despite a few remaining
5 items, this project is substantially complete.

6 I am pleased to report to you tonight
7 that an agreement has been reached, and signed
8 this evening, with the general contractor that
9 establishes the final closeout procedures and
10 costs of this project. The project is well
11 within the current budget appropriations and the
12 current financial status is shown on the second
13 page of our handout.

14 Let us get started with the pictures.
15 Next slide, please. The main entrance to the
16 high school.

17 Next slide, please. This is a student-
18 prepared and designed mural in the main entrance.

19 Next slide. This is our trophy display
20 case in the main entrance area.

21 Next slide, please. The Memorial
22 Garden area. The view also shows the wind
23 turbine in the background and the photovoltaic
24 panels that are mounted on the auditorium wall.

1 There are additional panels on the main school
2 roof.

3 Next slide, please. Entrance to the
4 field house.

5 Next slide, please. New facility: the
6 east wall and main entrance of the new gymnasium.
7 This is a community as well as an instructional
8 facility, with separate locker room facilities.

9 Next slide, please. This is the north
10 entrance to the new gym area.

11 Next slide, please. The main gym, new
12 gym facility, with bleachers that are on both
13 sides of the gym. You actually are looking at
14 the field house side, here.

15 Next slide, please. Our newly
16 renovated library facility.

17 Next slide. This is the main entrance,
18 the main stairway to the lower level. Note the
19 graphics done by students in the display area at
20 the top of this picture.

21 Next slide. This is one of our three
22 dining facilities.

23 Next slide, please. Light-well area.
24 There are three of these in the building letting

1 light in from up above to all three floors.

2 This area is an art display area.

3 Next slide, please. Our auditorium
4 facility with a totally renovated stage facility
5 and seating for 500.

6 Next slide, please. A T.V. studio
7 control room, with all its up-to-date technology.

8 Next slide, please. Another light well
9 area that's used as a small group instruction
10 facility.

11 Next slide, please. This is the main
12 guidance office area and student work area. The
13 counselor's offices are to your right on this
14 picture.

15 Next slide, please. This is a typical
16 classroom. Please note the smart board on the
17 wall and the projector on the ceiling in the
18 center of the room. All classrooms contain
19 appropriate modern technology.

20 Next slide, please. A 40 seat language
21 laboratory.

22 Next slide, please. One of our ten
23 science lab facilities in the building.

24 Next slide, please. Graphic art

1 technology area. Traditional art facilities with
2 kilns and other drawing areas are located in
3 adjacent rooms to this facility.

4 On the lower level is our wood shop
5 area.

6 The next slide is again a picture of the
7 wind turbine, a 10 KW demonstration and
8 educational tool that is up and working.

9 The next slide is a south elevation;
10 I'll call your attention to the center of the
11 picture which has our early childhood education
12 play area.

13 Next slide. The northwest side of the
14 building includes our loading dock and three
15 cafeteria patio areas.

16 And finally, in conclusion, I would like
17 to thank the members of our Building Committee
18 for the many, many hours of service in seeing
19 this project to conclusion.

20 As a Committee, we thank all the
21 students, past and present; the faculty, parents
22 and the community for their understanding and
23 patience and support.

24 I can find no better way of recognizing

1 this community's accomplishment than the article
2 from the Cape Cod Times: "Falmouth Builds A
3 School For the Students", by Sarah Bouchie, that
4 is attached to your report.

5 And on the back of your report is our
6 current financial statement.

7 THE MODERATOR: Thank you, Mr.
8 Chairman. Any questions for the Falmouth High
9 School Building Committee?

10 CHAIRMAN JOHNSON: Thank you.

11 [Applause].

12 THE MODERATOR: Okay. Thank you.
13 The Board of Selectmen.

14 CHAIRMAN PUTNAM: Good evening, Ladies
15 and Gentlemen, Brent Putnam, Chairman of the
16 Board of Selectmen.

17 Although it is not required by the
18 Charter, I think it's important that the
19 executive branch of our Town government, the
20 Selectmen and Town Manager's Office, keep our
21 legislative branch, Town Meeting, informed. And
22 so tonight I present what I hope will become an
23 annual State of the Town address.

24 You may recall that saying about the

1 glass, the water, that's - whether it's half full
2 or half empty depending on whether you're a
3 pessimist or an optimist. So, is that glass half
4 full or is it half empty?

5 There are those that see it as half
6 empty. The Town is being sued over water
7 pressure and windmills. We've had hiring freezes
8 and staff reductions in many departments. Our
9 infrastructure is showing its age, from failing
10 sewer pipes and rusty tap water, to pothole-
11 covered streets. A decade ago, Falmouth had more
12 free cash than virtually every other community in
13 Massachusetts, yet today our reserves are
14 depleted and our bond rating has slipped ever so
15 slightly.

16 There is the issue of nitrogen, and the
17 potential for a long, large, and expensive
18 cleanup project.

19 After all that, it may seem difficult to
20 be optimistic, but I am. Problems on Blacksmith
21 Shop Road are not new. Twenty years ago, it was
22 odor from a malfunctioning sewer plant. It took
23 some time and effort, but we resolved that
24 problem and we will resolve the issues

1 surrounding the wind turbines.

2 On the budget front we have come a long
3 way. In my first year as Selectman, we spent
4 just 30 minutes in one meeting discussing the
5 budget. After starting with a budget workshop
6 this past August, the Board and Town Manager's
7 Office have devoted many hours and many meetings
8 over many months to the Operating Budget. Last
9 fall the Board issued, for the first time, a
10 budget policy statement that established a limit
11 on spending. Where Falmouth had been increasing
12 spending by three or four percent per year over
13 the past decade, this year the spending increase
14 was held to just 1.5 percent.

15 As Finance Committee Chairman Gary
16 Anderson has pointed out, our Capital Plan needs
17 some attention. In November, the Board
18 recommended and Town Meeting approved the Local
19 Meals Tax. So that we can begin to make progress
20 on stabilizing our finances and financing our
21 Capital Projects, the Board specifically
22 earmarked 25 percent of the Meals Tax for Capital
23 projects and 25 percent for Stabilization.

24 As part of our efforts to improve

1 transparency and accountability, the Board
2 implemented a fraud policy earlier this year.
3 This policy not only protects our public
4 resources, but it protects those Town employees
5 who look out for the public by speaking out.

6 If this isn't reason enough to be
7 optimistic, the Board is looking ahead and taking
8 action on many items. Last year, the Board held
9 a workshop to update the Coastal Resources
10 section of the Five Year Strategic Plan and begin
11 the process of preserving and enhancing our
12 coastal resources: fishing, aquaculture, beaches,
13 harbors.

14 Tonight, we ask you to join us and
15 invest in our beaches. The Finance Committee has
16 recommended against financing the redesign of the
17 Ellen Mitchell Bath House at Surf Drive Beach.
18 Although we respect their opinion, we disagree
19 with the suggestion that this is a want. Our
20 beaches are a profit center, returning
21 approximately a million dollars to the Town's
22 General Fund every two years. If the beaches or
23 beach facilities are substandard, we put that
24 revenue in jeopardy.

1 Article 17 will provide the funds needed
2 to begin addressing the nitrogen problem. The
3 wastewater management plan accepted by the Board
4 earlier this year includes not only a provision
5 to begin sewerage where it's absolutely needed,
6 but also to explore and test alternatives that
7 hold the promise of cleaning up our ponds and
8 estuaries more quickly and less expensively.
9 And the Board is committed to fully exploring
10 those alternatives. You may recall that just a
11 week ago we held a workshop to determine the next
12 steps that are needed on that front.

13 Also on the warrant is a petitioner's
14 article endorsed by both the Board of Selectmen
15 and the Board of Health, which would utilize the
16 existing Title V inspection process to gather
17 data on nitrogen. This article will close the
18 gap between what we think and what we know.
19 There's been a lot of criticism of the MEP model
20 that establishes those TMDL's we've all heard
21 about. With the hard data that this article
22 would help us obtain, we will be able to prove or
23 disprove the accuracy of that model.

24 There's a lot here. But there's a lot

1 of work to be done, too.

2 Not long ago, Selectman Braga shared
3 with me his thoughts on the difference between
4 interests and commitment. "If you're
5 interested," he said, "You do it when it's
6 convenient. If you're committed, you only accept
7 results." As we look beyond this Town Meeting,
8 we must remember this, we must remain committed
9 to getting results.

10 The upcoming election in May will bring
11 change to the Board. There will be one, if not
12 two selectmen -- new selectmen. Within the next
13 few months the Board will be selecting a new Town
14 Manager, and if what I'm hearing is true, there
15 is still a move, an effort afoot, to create a
16 Charter Commission to consider changing our form
17 of government. These changes will have long-
18 lasting effects, but it should not deter us from
19 getting the job done.

20 For this budget year, the Acting Town
21 Manager introduced Program Budgeting. Now we
22 need to take it one step further and implement
23 full costing of services. Although we've begun
24 to address the issues with our Capital Budget, we

1 will need to improve the plan and how that plan
2 is managed and implemented.

3 Behind the scenes, the Acting Town
4 Manager has been working with department heads to
5 combine redundant departments and improve the
6 delivery of services. Basically, to do more
7 with less. This process must continue in earnest
8 throughout Town government. Economically,
9 Falmouth has fared better than some Massachusetts
10 communities, but as I said at a recent joint
11 meeting of the Planning Board, EDIC and Board of
12 Selectmen, we must strive to make Falmouth one of
13 our nation's best places to live and to work.

14 A week from tomorrow, a subcommittee of
15 members of the Planning Board, the EDIC and the
16 Board of Selectmen, will be meeting to discuss
17 Falmouth's economic future. And, in case you
18 haven't heard, the Board is still seeking
19 applicants for the Bylaw Review Committee and the
20 Charter Review Committee. These two committees
21 are temporary, formed every five and seven years
22 respectively, to review our bylaws and the
23 Charter and to make recommendations to keep Town
24 government efficient and up to date.

1 After hearing all this, you might think that
2 the glass is overflowing. We've accomplished a
3 lot, but there's still a lot of work left to be
4 done. And so I'll leave you with this thought
5 this evening, that tomorrow the sun will rise and
6 it will shine on Falmouth. That glass is half
7 full.

8 THE MODERATOR: Okay, any questions for
9 the Board of Selectmen?

10 [Applause.]

11 THE MODERATOR: The Finance Committee.

12 CHAIRMAN ANDERSON: Good evening. I'm
13 Gary Anderson from the Finance Committee.
14 Tonight I'm going to spend a few minutes talking
15 about a road map to financial stability for
16 Falmouth. One of the interesting things about a
17 road map is it's only useful if you know where
18 you're going. And sometimes, even with a map,
19 it's easy to get off course by taking a side trip
20 or a detour. This annual town meeting and our
21 special town meeting have several such side trips
22 and potential detours on our way to financial
23 stability.

24 Over the next couple nights, we must pay

1 close attention to the articles, think through
2 the ramifications of each decision and make sure
3 we stay on course.

4 This past month, there have been several
5 reports giving hopeful information about an
6 economic recovery. We've seen a slight
7 improvement in the unemployment rate and the
8 stock market has begun an uncertain but steady
9 rise. I, too, am of the belief that recovery is
10 underway.

11 But the truth is, is that it's a very
12 fragile recovery. There are many global risks
13 still awaiting resolution. Unrest in the Middle
14 East is driving speculation in the oil market.
15 The horrendous earthquake/tsunami and the
16 subsequent nuclear disaster in Japan have shaken
17 world markets and affected consumer buying
18 behavior. And the frighteningly large deficits
19 and our rapidly growing national debt raise fear
20 of inflation and rising taxes in the U.S.

21 For Falmouth, the news is mixed.
22 Although we continue to see reductions in state
23 aid, our local receipts revenue appears to be
24 stabilizing. Even though the overall property

1 values in the Town of Falmouth have gone down,
2 real estate collections continue to rise modestly
3 due to Proposition 2 ½. The optimists among us
4 may see all this as reason to relax. Whenever
5 you go through a bad experience, it's natural to
6 feel some relief when you take a turn for the
7 better.

8 However, this may be the most dangerous
9 period for Falmouth. The reality is that our
10 town is entering a very critical phase on our
11 road to recovery. We've done some of the hard
12 work to get the worst of the Town's immediate
13 fiscal problems under control. The challenge
14 that we have before us now is to choose only
15 those actions which will be a catalyst in
16 speeding Falmouth to financial recovery.

17 How do we do that? By continued
18 spending restraint, spending only what is
19 necessary.

20 There are several warrant articles
21 requesting to add to budgets, buy new things, and
22 undertake projects which may improve the cosmetic
23 appeal of the Town. It's not easy to say, "No,
24 not now". But if we want to continue making

1 progress toward our destination of financial
2 stability, we must stay focused.

3 Beyond fiscal restraint, there are other
4 actions that we must take to strengthen our
5 financial position. One key opportunity to
6 reduce costs is to streamline the Town's
7 organization structure. We need to consolidate
8 redundant functions and improve the flow of
9 communication. Reorganizing before a new Town
10 Manager is hired would allow him or her to focus
11 on the key problems which continue to plague the
12 Town.

13 The Finance Committee has suggested to
14 Town leaders that acting now could pay immediate
15 dividends and cost savings. To date, our
16 observation is that they hear our words, but we
17 don't see their actions.

18 You might be asking, "What does the
19 future hold and what else should be done?" Last
20 fall, Dr. Antonucci asked the Town Manager and
21 the Finance Committee to do a projection of
22 revenues, operating expenses and Capital Plan
23 needs for the next five years. Without putting
24 a spreadsheet of numbers up on the screen up

1 here, here's an overview of what we see for the
2 near future. After Fiscal Year 12, State Aid is
3 likely to slow its downward trajectory and
4 flatten out. Or, if we're lucky, perhaps even
5 begin a slight upward trend. Absent another
6 economic downturn, our local receipts should
7 continue their current moderate increase.

8 For example, the average age of an
9 automobile in Falmouth is over ten years. At
10 some point our residents will need to begin to
11 replace them -- like me. That should have a
12 positive impact on car excise tax revenues.

13 After Fiscal Year '12, we'll also have a
14 better picture of the magnitude of the Meals
15 revenue which was passed last fall. Property
16 taxes, which are our most stable revenue source,
17 will continue to increase at a slow but steady
18 rate. This revenue outlook appears slightly
19 favorable, but the five year expense forecast for
20 our Operating Budget raises concern.

21 We anticipate that some level of wage
22 increases will be expected by employees. Some
23 departments insist they need more staff to
24 deliver their services. With limited ability to

1 make changes in our health care plans, we see
2 continued upward pressure on costs in the range
3 of 7 to 10 percent or more annually.

4 These issues, along with a huge dilemma
5 of our \$50 million pension unfunded liability and
6 the \$110 million health care unfunded liability,
7 continue to plague us as intractable structural
8 problems.

9 Another fly in the ointment is the
10 annual snow and ice deficit. Hopefully we're not
11 going to experience what we just saw in the
12 movie, there. But it just seems to continue to
13 defy climate change predictions.

14 Since a balanced operating budget is
15 required each year, future years will likely
16 necessitate more cost or service reductions,
17 greater efficiencies, or new fees and tax
18 increases. Not a sunny forecast, but we believe
19 it's a realistic one.

20 The issues with our Capital Budget seem
21 even more difficult. Other than a nominal
22 \$125,000 from the Meals Tax, there are currently
23 no ongoing dependable sources of revenue
24 identified for our capital needs. Since Free

1 Cash has become an unreliable funding source,
2 Town leaders have crossed their fingers, hoping
3 that voters will volunteer to increase their
4 property taxes to fund the Capital Budget. So
5 far, these hopes haven't always been fulfilled.

6 We've estimated the Town needs between
7 two to three million dollars to fund ongoing
8 annual Capital necessities such as building and
9 road maintenance, sewer and water main repairs
10 and police cruisers. Beyond these ongoing annual
11 needs are large, critical, one-time budget
12 projects dealing with water and wastewater
13 treatment. Tonight and tomorrow night we will
14 debate possible solutions in funding to resolve
15 this resource and the risks which are essential
16 to our financial and physical health of the Town.

17 We can't afford any lack of action on
18 these key issues which are threatening.

19 To paraphrase what author Henry Miller
20 has said, rather than bludgeon one another with
21 theories gleaned from cursory readings of
22 newspapers and sound bytes from T.V., I hope
23 we'll talk. We must have an open and honest
24 discussion and approve actions to begin resolving

1 the critical issue of water quality.

2 The Finance Committee is attempting to
3 find solutions by taking two new steps. The
4 first is creating a Capital Planning Advisory
5 Group. This group will develop recommendations
6 to the Finance Committee which include a
7 definition of Capital assets and project, an
8 evaluation of the Town's inventory of its
9 physical assets, identifying capital needs and
10 priorities and generating ideas for funding
11 sources.

12 The Finance Committee's second
13 initiative is to recommend the Town create a
14 committee to study ideas for regionalization.
15 Selectman Pat Flynn, who also serves as a
16 Barnstable County Commissioner, might be a
17 logical choice to participate and lead this
18 group. Each town throughout the Commonwealth
19 performs many of the same functions as those
20 performed within our community. We can no longer
21 afford to ignore the enormous potential for
22 saving taxpayer dollars that could result from
23 consolidating these functions and services with
24 neighboring towns. We're not saying it'll be

1 easy, and there might be some hiccups along the
2 way, but we no longer accept the worn out excuse
3 of it won't work here.

4 I might sound like a bit of broken
5 record, but this road map can help us get to our
6 desired destination of financial stability. It
7 won't come quickly, but Town Meeting, by
8 exercising spending restraint and urging decisive
9 action on reorganization, consolidation and
10 regionalization, will show it is accountable and
11 take seriously the fiscal responsibility
12 entrusted to us by the public. We owe it to our
13 taxpayers, citizens and visitors to be good
14 stewards of all the resources of this wonderful
15 Town. Thank you.

16 [Applause.]

17 THE MODERATOR: Any questions for the
18 Finance Committee? Mr. Johnson.

19 MR. JOHNSON: Leonard Johnson, Precinct
20 5. I'd like to thank Mr. Anderson for his
21 excellent report and for the outstanding
22 articles, most of which I agree with, that have
23 appeared in the Falmouth Enterprise.

24 I think we need a third group to study a

1 major obligation that the Town has that Mr.
2 Anderson mentioned. We have a 53 million dollar
3 - million dollar - unfunded pension liability and
4 we have over a hundred million dollar obligation
5 to pay future health care benefits for Town
6 employees when they retire.

7 We've had talk about it; I think we need
8 a group to come up with some action steps. There
9 are clear things that we can do to address these
10 issues and there are many options that could
11 reduce the potential obligation that the Town
12 faces. So I respectfully request the Finance
13 Committee and the Selectmen form a group to look
14 at the various options that the Town has for
15 these very large obligations that we face in the
16 future. Thank you.

17 THE MODERATOR: Okay, any further
18 questions for the Finance Committee?

19 Hearing none, the - Mr. Latimer.

20 MR. LATIMER: Thank you, I'll be brief.
21 Seriously. We have to address -

22 THE MODERATOR: Come on, Folks.

23 MR. LATIMER: We have to address the
24 question of being proactive in raising revenues.

1 Mr. Anderson gave lip service to revenues,
2 talking about passive, passive ways of getting -
3 increasing money, depending on outside sources.
4 We have to do all the things he did mention, but
5 it's like trying to address a problem with one
6 hand tied behind our back. Costs aren't going to
7 go down. Costs are going to go up. So if we
8 don't increase our revenues to keep pace with
9 costs, we're ultimately going to wind up with
10 nothing. And I think the mandate that this
11 meeting should give to the Finance Committee is
12 to start looking pro-actively at ways to raise
13 revenues. Thank you.

14 THE MODERATOR: Okay, any further
15 discussion - or, questions?

16 The question will come on the main
17 motion to accept all the reports we've heard
18 tonight. All those in favor, signify by saying
19 Aye.

20 [Aye.]

21 THE MODERATOR: All those opposed, no.

22 [None opposed.]

23 THE MODERATOR: The Ayes have it.

24 We're on Article 6.

1 THE MODERATOR: All those opposed, No.

2 [None opposed.]

3 THE MODERATOR: The Ayes have it.

4 Article 8. Madame Chairman.

5 CHAIRMAN KERFOOT: Mr. Moderator, I
6 move **Article 8** as printed. And I would be happy
7 to entertain any questions that anyone has,
8 through you.

9 THE MODERATOR: Okay. As printed.
10 This is a moratorium on windmills. This was
11 held somewhere in the center section.

12 FROM THE FLOOR: He's gone. He left.

13 THE MODERATOR: He left? Okay, anyone
14 want to speak on Article 8, the moratorium? Ms.
15 Lowell.

16 MS. LOWELL: Vicki Lowell, Precinct 1.
17 I just had a question. The Cape Cod Commission
18 has developed, under their regional policy
19 procedures, a plan for regulating wind turbines
20 and I believe they have submitted some proposed
21 regulations to the County Assembly of Delegates.
22 If that should pass, how would that relate -
23 would that relate to the moratorium, would our
24 moratorium just be in place until we decided to

1 remove it, or how would that - would that have
2 any ramifications for our moratorium? Thank you.

3 THE MODERATOR: Madame Chairman.

4 CHAIRMAN KERFOOT: The Moratorium will
5 be in place from May 1st of this year to the April
6 30th of next year. We are asking for time for
7 exactly the reason - one that you pointed out,
8 Vicki, is that the Assembly of Delegates is
9 looking at a set of regulations that have been
10 proposed to them. There's no guarantee that that
11 will happen, as it's written.

12 The state is looking at a siting law.
13 The Board of Health in this town has asked for
14 guidance from the state as to potential health
15 effects of wind turbines. All of this will play
16 into our potential bylaw. As a lot of you may
17 know, we have put together a draft, which may or
18 may not look anything like it when all of this
19 information comes in.

20 So what we're asking Town Meeting to do
21 is to vote this moratorium to give us that space
22 of one year to bring all this further information
23 in to have impact and input on our potential
24 bylaw. We do believe it has to be in sync with

1 other bylaws and laws.

2 THE MODERATOR: Ms. Flynn.

3 MS. FLYNN: Thank you, Mr. Moderator.

4 Pat Flynn, Precinct 6. I wanted to just comment
5 on the proposed ordinance for wind turbines that
6 the Cape Cod Commission submitted to the Assembly
7 of Delegates. There was a previous ordinance
8 that some of you may have attended those hearings
9 back in the fall, and they were rejected by the
10 Assembly because they were too lenient. They
11 didn't seem to be strong enough. So the
12 Commission did a redo and came back with another
13 set of regulations that are far more restrictive
14 in terms of installing turbines. And those
15 hearings are going to take place beginning a week
16 from Wednesday, April 16th - April, whatever that
17 is. Anyway, anyone who is really interested in
18 hearing and in speaking or providing testimony to
19 the Assembly during that time, I think that would
20 be very helpful, particularly since we all know
21 what the issues are here in town.

22 And those regulations are part - would
23 make the implementation or the installation of
24 wind turbines come under the Development of

1 Regional Impact Review Regulations of the
2 Commission.

3 Then there is another companion
4 ordinance that amends the Regional Policy Plan
5 regarding wind turbines that would exempt
6 municipalities from the DRI review if they have a
7 zoning bylaw. So, those who are really
8 interested, I would suggest you look on the Cape
9 Cod Commission calendar and provide testimony if
10 you're so inclined.

11 THE MODERATOR: Okay. Ms. Driscoll.

12 MS. DRISCOLL: Kathy Driscoll, Precinct
13 7. I was just wondering what precedent, if any,
14 that this moratorium on a bylaw is going to have.
15 Has this been done before? I - I'm close to the
16 speaker. I haven't seen any. I was doing some
17 research. And is this going to set a precedent
18 for other mechanisms of bylaws being placed on a
19 moratorium until a new bylaw has come up?

20 CHAIRMAN KERFOOT: Yeah, please. Brian
21 could better answer the history of this; may he
22 speak?

23 THE MODERATOR: Yes, Mr. Curry.

24 MR. CURRY: Town Meeting adopted some

1 moratoria back in 1986 for curb cuts on Nathan
2 Ellis Highway; it lasted about two years. And
3 back in the early '90's, I believe, there was a
4 moratoria on certain business permits on West
5 Falmouth Highway while the West Falmouth citizens
6 got with the Planning Board to look at a new
7 business, Business 4 District. And I don't
8 believe since 1992, '93, '94, there's been other
9 moratoria. This would be the first. But we have
10 had moratoria in the past.

11 THE MODERATOR: Okay. Any further
12 discussion on Article 8? Hearing none, the
13 question will then come on the main motion as
14 printed. All those in favor, signify by saying
15 Aye.

16 [Aye.]

17 THE MODERATOR: All those opposed, No.

18 [No.]

19 THE MODERATOR: The ayes have it by the
20 two-thirds majority and I so declare.

21 **Article 9, Floodplain Zone, Madame**
22 **Chairman.**

23 CHAIRMAN KERFOOT: The Planning Board
24 asked to hold this article. Because of something

1 that happened at quarter of 2:00 today, the
2 Planning Board met before your Meeting and
3 changed its vote to indefinite postponement.

4 So, as of this point, I move that you
5 vote indefinite postponement; the reason being
6 that FEMA sent an email to us saying that they
7 wished us to stop the process of adopting the new
8 maps immediately, as the maps will not become
9 effective until the Summer of 2012. If you look
10 at your warrant article, it's 2011, in there.
11 So, the Planning Board, as of their vote tonight,
12 moves indefinite postponement.

13 THE MODERATOR: Okay. The Planning
14 Board wants us to hold off. Is there anybody who
15 wants to make a positive motion? Hearing none,
16 the chair will entertain indefinite postponement
17 as the main motion. All those in favor, signify
18 by saying aye.

19 [Aye.]

20 THE MODERATOR: All those opposed no.

21 [None opposed.]

22 THE MODERATOR: The ayes have it
23 unanimous.

24 Article 11, Mr. Chairman.

1 CHAIRMAN ANDERSON: I move **Article 11**
2 as printed.

3 THE MODERATOR: Okay, as printed. This
4 is to delete Public Works Laborer with the DPW
5 Waste Management and to add the Public Works
6 Laborer with DPW Tree Department. Ms. Kozens-
7 Long held this one.

8 MS. KOZENS-LONG: I probably got more
9 calls and emails on this article than I did on 17
10 in my precinct. My suggestion on this, only
11 because it stirred a lot of undercurrent speak-
12 up, kind of a lack of seeing what direction the
13 Waste Management Facility was going to go in, I
14 would like to propose an amendment to strike the
15 deletion of the Public Works Laborer and keep the
16 addition to the Public Works Laborer to the Tree
17 Department. And, considering we're looking for
18 revenues and a new Town Manager and a different
19 direction, then maybe the dump facility, or the
20 Solid Waste Management Facility may change, and
21 then we'd have to come back to Town Meeting and
22 create that position or wait to create that
23 position.

24 I'm not looking to tell the Highway

1 Department or the Department of Public Works how
2 to run that facility, now. I'm not asking for
3 them to fill it. Just to consider keeping that
4 position so that, if and when we start making
5 money there, we can allow for that position to
6 maintain it.

7 THE MODERATOR: Okay, there's an
8 amendment here to strike the first part, which is
9 the deletion of the Waste Management position,
10 and that would leave the addition of the Tree
11 Department position. Okay, Mr. Finneran.

12 MR. FINNERAN: As an addition to that,
13 I'd like to mention that there is 180-plus
14 thousand dollars available in the Waste
15 Management Facility Budget that was put there,
16 one of the reasons was to purchase a hook truck.
17 So, therefore, we could cart our own recycling.
18 Currently, we're taking recycled cardboard that's
19 worth \$165 a ton, with an average load of about
20 three tons, making it worth about \$500 to us,
21 we're giving it away for nothing and paying \$110
22 to an outside contractor to move this to the
23 recycle facility.

24 If this person is removed from the Waste

1 Management Facility, we won't have a driver to
2 drive that truck in order to save that money and
3 perhaps make the Town some money. So I'd like to
4 agree with Ms. Kozens-Long that that's the proper
5 thing to do in this situation.

6 THE MODERATOR: Further discussion on
7 the amendment to remove the deletion. Mr.
8 Latimer?

9 MR. LATIMER: On the face of it, this
10 seems like an innocuous application of Mr.
11 Anderson's reorganization, taking an employee
12 that's not needed in one area, putting him in
13 another area where it's needed. However, I am
14 not satisfied by the explanation: "The Department
15 of Public Works has determined that his position
16 is no longer needed at the Waste Management
17 Facility." And I think before we take an action
18 such as this, I think we would want to know why
19 that is. I would like to hear from somebody in
20 responsibility in the Public Works Department to
21 tell us, well, why is this position no longer
22 needed? What is it about the position that's
23 being paid for now that we don't need anymore?
24 What has changed?

1 THE MODERATOR: Mr. Jack.

2 MR. JACK: The Town has been planning
3 some reorganization at the Waste Management
4 Facility now for a number of years, and a study
5 was done by Weston and Sampson Engineering a
6 couple of years ago and that was going to reset
7 the layout for the facility. It was anticipating
8 what the current and future needs were going to
9 be. But most recent changes that we've made
10 organizationally out there, especially with
11 regard to a \$2.50 a bag fee has resulted in a
12 dramatic reduction in the amount of trash going
13 into the facility. So, as a consequence of that,
14 and in consideration of being able to move
15 forward this next fiscal year with some of those
16 changes that Mr. Finneran referred to on the
17 \$180,000, the amount of people currently needed
18 out there is only three instead of the four that
19 are present.

20 What I would say with regard to the
21 position itself, whether it's actually deleted or
22 vacant and unfunded would be irrelevant at this
23 point at least as far as we're concerned, because
24 we could work with it either way. If it was

1 vacant and unfunded, then the Town could make a
2 determination once the decision is made as to
3 what the facility is going to be for the future,
4 then they can fund the position in the future if
5 that would be the desire. Or, re-establish the
6 position at a future Town Meeting.

7 But I would remind everyone also that
8 there is currently a workshop that is going to be
9 occurring with the Board of Selectmen for
10 determination with how we're going to handle all
11 of the Town's solid waste issues, and that's
12 going to be within the next couple of months. So
13 there's some big ticket items. The Waste
14 Management Facility is one. And the goal there
15 will be to determine what the future is going to
16 be and how the facility is going to be operated,
17 so.

18 THE MODERATOR: Okay, Further
19 discussion on the amendment. Ms. Kozens-Long.

20 MS. KOZENS-LONG: Mr. Jack's last
21 statement just re-affirms how I feel about that
22 amendment; that if decisions haven't been made,
23 that deleting this position is premature and
24 gives just an appearance of undercurrent in

1 something that's going to happen that the public
2 doesn't know about. And I just think that if
3 it's not filled and not funded, it's not going to
4 hurt anything. If we need that position to be
5 filled and we have to wait for a Town Meeting, it
6 just seems inappropriate. And again, I had more
7 calls on this than I did on Article 17.

8 THE MODERATOR: Okay, any further
9 discussion on the amendment to remove the
10 deletion? Hearing none, the question will then
11 come on the amendment. All those in favor of the
12 amendment, signify by saying Aye.

13 [Aye.]

14 THE MODERATOR: All those opposed, no.

15 [No.]

16 THE MODERATOR: All those in favor
17 signify by standing and the tellers will return a
18 count. All those in favor of removing the
19 deletion.

20 [Pause.]

21 THE MODERATOR: In the first division,
22 Mrs. Tashiro.

23 MRS. TASHIRO: 37.

24 THE MODERATOR: In the second division,

1 Mr. Dufresne.

2 MR. DUFRESNE: 46.

3 THE MODERATOR: 46.

4 In the third division, Mr. Hampson.

5 MR. HAMPSON: 46.

6 THE MODERATOR: 46 as well. All those
7 opposed, signify by standing and the tellers will
8 return a count.

9 [Pause.]

10 THE MODERATOR: In the first division,
11 Mrs. Tashiro.

12 MRS. TASHIRO: 19.

13 THE MODERATOR: 19.

14 In the third division, Mr. Hampson.

15 MR. HAMPSON: 14.

16 THE MODERATOR: In the second division,
17 Mr. Dufresne?

18 MR. DUFRESNE: 43.

19 THE MODERATOR: 43.

20 By a counted vote of 129 in favor and 76
21 opposed, the amendment passes and we delete the
22 deletion of the Waste Management Laborer
23 position.

24 The question will now come on the main

1 motion as amended. All those in favor of the
2 main motion signify by saying Aye.

3 [Aye.]

4 THE MODERATOR: All those opposed, No.

5 [No.]

6 THE MODERATOR: The ayes have it by a
7 majority.

8 **Article 12** is the budget, in the center
9 section, the grey pages in your warrant booklet.
10 Mr. Chairman for the main motion.

11 CHAIRMAN ANDERSON: Mr. Moderator, I
12 move Article 12 as recommended with the following
13 changes. If you'd please go to the center
14 section of your book where the grey pages are and
15 turn to page 3, I would call your attention to
16 line item 133; the new number there under the
17 School Department Salary and wages is
18 \$32,173,055.

19 The line right below it, line 134,
20 should read: \$8,217,098.

21 If you would then go to page 6, under
22 the Recreation budget, line 249, Other expenses,
23 that line should read: \$96,185.

24 Line 260, Figure skating, should read

1 zero.

2 Line 268, Town Band, should read \$2,391.

3 Skip back one page, please. Under Human
4 Services line 215, Other expenses, that number
5 should read: \$33,957.

6 Line 218, Consumer Assistance, should be
7 \$1,072.

8 Line 229, Child Development, should
9 read: \$12,815.

10 Then please move to page 7, under Short
11 Term Excluded Debt, line 292, Interest payment,
12 the number should read: \$393,981.

13 Line 293, the total, should read:
14 \$1,488,981.

15 Under Short Term Unexcluded Debt, line
16 295, CPA Fund principal, should read: \$500,000.

17 Line 297, CPA Fund interest, should
18 read: \$14,920.

19 Line 298, Interest payment, should read:
20 \$41,508.

21 Line 299, the total, should read:
22 \$556,428.

23 And then line 330, the total budget,
24 should read: \$108,898,656.

1 And if you would turn the page, then, to
2 the funding page, the last of the grey sheets, I
3 would call your attention to line item G.,
4 Appropriate from Road Betterment Account, the new
5 number is: \$108,372.

6 Item I., Appropriate from Community
7 Preservation Fund Estimate Receipts, the number
8 should be: \$2,384,954.

9 If you would add a new "J.", the new J
10 reads: Appropriate from BAN premiums \$190,175.
11 Change the old "J", Raise and appropriate under
12 the estimated FY 2012 Levy limit and apply to all
13 other remaining balances under Article 12, change
14 that to letter K.

15 For a Total Operating Budget of
16 \$108,898,656. So moved.

17 THE MODERATOR: Okay, Ms. Harper.

18 MS. HARPER: First of all, I want to
19 thank you all for the opportunity to appear
20 before you this evening. I very much appreciate
21 having an opportunity to speak before the break.

22 Even after spending many, many hours
23 with the road map and the glass half full or half
24 empty, I still remain extremely positive and

1 pragmatic. I won't say that I'm an optimist, but
2 I'm very positive about this community and feel
3 the very same way as those folks standing along
4 the side of the road in those videos that we saw
5 earlier, and I enjoyed watching Mr. Rogers enjoy
6 his popcorn while he watched the show, and I know
7 many of you feel the very same way about this
8 community.

9 I want to talk a little bit about the
10 budget process this year, and I won't take too
11 much time, but I do want to express my
12 appreciation and gratitude to a few folks and
13 groups. First of all, to the Board of Selectmen
14 for their confidence and support in putting this
15 years's Operating Budget together.

16 To our Department Managers, and I'm not
17 going to mention any particular one, but many and
18 all have been extremely helpful and I hope that
19 every single one of them is shaking their head
20 and knowing that it's them that I'm speaking of,
21 because, really, to an individual, those
22 department managers have worked extremely well
23 and I've enjoyed working with them over the last
24 several months on this budget process.

1 I want to recognize our employees and
2 labor groups over the last year and a half who've
3 worked collaboratively and with flexibility with
4 their managers and the town to help work through
5 what has been an obvious and extremely
6 challenging time over the last really three
7 years, and culminating in this operating budget.

8 I want to make a special thanks to our
9 financial team, all of whom are here this
10 evening. Every question that I've asked, I've
11 had an answer to. I might not like the answer,
12 but I get an answer. David Bailey, our Director
13 of Assessing. Mary Ellen Alwardt, our Town
14 Accountant. Susan Ripley, who as our Acting Town
15 Treasurer is doing a great job, is here this
16 evening. Patricia O'Connor, our Town Collector
17 and Jill Irving-Bishop, whose strive for
18 perfection is something I'm going to continue to
19 strive for, so it's great working with her, as
20 well.

21 And finally I do want to thank the
22 citizens and members of the community who've
23 offered their guidance and support to me over the
24 last several months and I have very much

1 appreciated it, so I wanted to make sure I
2 recognize the community as well.

3 So, let me move right into the fun
4 stuff.

5 I did want to acknowledge that as of
6 this just a month ago, in March, the Town's bond
7 rating, which is a measure of our own community
8 performance in the marketplace, was re-affirmed
9 at the Standard & Poor's double A-plus rating. I
10 know you've all read reports about municipal bond
11 ratings and some of our local agencies bond
12 ratings just last week, the hospital challenged
13 to sustain its bond rating. This bond rating is
14 a source of pride for our community. I believe
15 that the measures that we take over the next
16 several years will put us in a position to
17 continue to seek that triple A bond rating.

18 I wanted to give you a sense of what my
19 practice is and my theory in putting the budget
20 together isn't just to make the numbers match. I
21 have a theory that this town is resilient; that
22 if we work together and that we're flexible that
23 we can build in a practice of resilience. That
24 we support the structure, the employees that are

1 here and that we rebuild what's left after we've
2 made what have been some fairly significant
3 reductions.

4 The reductions in this year's budget are
5 strategic and they include budget restoration.
6 They are not across the board. We didn't do a
7 two percent across the board, a one percent
8 across the Board. We made strategic choices in
9 what our community services are in this budget.

10 The changes in the budget are permanent
11 and there are no furloughs, there are no
12 temporary measures. Any of the reductions would
13 be sustained in perpetuity until we choose to
14 move ahead with an additional source of revenue
15 or a change in priority for our community.

16 We worked on cost training and team
17 building in the budget process. We've had a work
18 flow analysis and training program with
19 Inspectional services, with Conservation,
20 Building and Health. We're working with the same
21 kind of a program with our financial services
22 departments. We have over 20 employees that work
23 in our financial services and are working
24 together and taking a look at our own work flow

1 in anticipation of a new software system. We
2 have an expectation that a software program is
3 going to change our practices. We know that
4 people change practices. So we're taking a look
5 at what we do on a day to day basis to determine
6 what the right structure of a software system is
7 to help us improve our management of our
8 financial systems.

9 And then, again, we take a look at any
10 of those opportunities that we may have to
11 rebuild and reorganize. And some of those
12 you'll see later on. We did embark on a program
13 budgeting process -- and if anyone's interested,
14 the program budget is about this thick -- and
15 it's the first step into that program budgeting.
16 It is on the Town Manager's website. And in
17 order to do that, we broke our departments into
18 teams for a training process. And those teams
19 are: we are a finance team; a regulatory services
20 team; community services/recreation: that's
21 veterans and senior center, Counsel On Aging,
22 Human Resources. We had our coastal resources,
23 which was harbor, beaches, conservation, DNR;
24 community development and land use; public works;

1 public safety/police, public safety/fire; and
2 library services. And so we had trainings with
3 all of those groups on how to develop a program
4 budget to cost out the services within the
5 appropriation available.

6 I'll just give you a quick sample. It's
7 not a fully allocated model. My view is that in
8 order to do a fully allocated model that I
9 believe our community would benefit from, we do
10 need a modern software system in order to really
11 plug those numbers in and reflect them back in a
12 meaningful way.

13 This is the program budget for the
14 Building Department. I hope many of you had an
15 opportunity to hear our Building Commissioner
16 Eladio Gore give his stirring program budget
17 presentation. I appreciated his enthusiasm as
18 well as the commitment of all the departments in
19 pulling this together. It is a bottom-up
20 exercise. It requires all the staff in the
21 department to participate. And but if you take a
22 look at the Building Department, their overall
23 budget is \$522,000. They're able to distill
24 their services into four different categories:

1 zoning enforcement, annual safety inspections,
2 permit services, issue and maintenance, and
3 administrative and staff support.

4 Zoning enforcement is 18 percent of
5 their budget and \$92,000 a year. Annual safety
6 inspections is ten percent. Permit services and
7 issue and maintenance is 48 percent; so there is
8 the lion's share of that operation. And then the
9 administrative and staff support is about 24
10 percent of the Building operation. This takes
11 into account all of the different sources of
12 funds that they have and the line items and
13 builds them back into each of those separate
14 categories. I don't have a full program budget
15 presentation for you, but you can come to the
16 workshop next year and you can hear all of them.
17 I wanted to give you a flavor of what we've been
18 working on.

19 Next slide. The budget police, again -
20 if I can just move right on to the next slide. I
21 do recognize the Board of Selectmen's effort in
22 working before we went into the budget practice
23 in November, in taking a look at the prior fiscal
24 years and what our expectations are for this

1 fiscal year and moving forward. And they did
2 establish a budget policy and it wasn't just a
3 budget growth policy, they had a policy of how
4 labor would be related to the budget, what their
5 goals were, what their priorities were, so it was
6 a very much a guiding tool for myself and the
7 department managers in putting together an
8 overall budget for the year.

9 With that budget growth policy of five
10 percent, that's about \$1.5 million to distribute
11 across all Town and School operations. In
12 addition, they had a local options policy, which
13 focused on fiscal stability, and the Meals Tax,
14 which we estimate will earn about \$500,000 in a
15 full fiscal year. \$125,000 of that is
16 appropriated for Stabilization Fund, and another
17 \$125,000 is appropriated to Capital programs, and
18 again that is within the Stabilization Fund and
19 both of those are towards fiscal stability.

20 Let's move right into the meat of the
21 process, here. And I'm not going to spend a lot
22 of time. I know this is a busy slide, but I
23 wanted to walk through what the different sources
24 of revenue are and the expenses. Property taxes,

1 again, is a workhorse of the Town's revenues.
2 State Aid, we carry about \$6.7 million this year.
3 Exclusions, that's all of the Property Tax
4 exclusions that you voted in the past, from water
5 mains to Public Works garages to fire trucks to
6 any of the large-scale high school projects and
7 such. That's what our annual effort is this year
8 for exclusions.

9 Cape Cod Commission, receipts reserved,
10 I talk about that those are specific revenues
11 reserved for intended purposes. Local estimated
12 receipts, that's that area that we've seen so
13 much pressure on in the last few years which is
14 driven by the local economy. And then the Land
15 Bank and CPC, that's the effort of tax revenue
16 that's raised through the Community Preservation
17 Act.

18 And finally on the expense side, our
19 Operating Budget as you saw is \$108 million. In
20 addition to that, we have state and county
21 charges that come off the cherry sheet. We have
22 our budget overlay required by the Department of
23 Revenue, as well as a few other offsets, to have
24 a balanced budget of just a little over \$112

1 million.

2 And we can move on to the next slide.
3 The composition of the revenue, this really just
4 illustrates that that property tax revenue
5 continues to be the strongest source of revenue
6 for our community at 77 percent. And non-
7 property tax revenue, that's the combination of
8 those Local Estimated Receipts and your recurring
9 Receipts Reserved. State Aid you can see is
10 narrowing in its share of the pie at just five
11 percent this year.

12 Just a little bit of a lesson on how we
13 derive these numbers. The property tax levy,
14 last year we raised \$70 million. We are able to
15 raise 2 ½ percent. Of that 2 ½ percent is \$1.7
16 million. And then new growth is just growth
17 within the economy, added value of buildings and
18 structures in our community. Now last year, in
19 the third year of the triennial evaluation, even
20 though we're at full valuation, every year we
21 raised over \$740,000 in additional new growth.
22 This year, we believe that \$600,000 is what we
23 should expect from the growth projected in this
24 year. Bringing you to a grand total of \$73

1 million in property tax revenue.

2 The second largest segment of our
3 revenues is of course the local estimated
4 receipts, and I wanted to draw you back two years
5 in the revenue collection. In 2010, we collected
6 just over \$17.5 million. This year, in Fiscal
7 2011, after some significant fee increases in the
8 prior fiscal year, we are confident that the
9 estimated 2011 receipts of \$18 million will come
10 in. In fact, we just received our update for the
11 March revenues today and they do look on target
12 for revenues to exceed the \$18 million projected.

13 And then proposed for Fiscal '12 you see
14 is just an increase of \$112,000. And remember we
15 added \$250,000 worth of Meals Tax revenue that we
16 expect to earn and have appropriated in the
17 Operating Budget from those Local Estimated
18 Receipts. So this is a very conservative number.
19 I think it puts us in very healthy shape moving
20 into 2013.

21 Again, State Aid. We could be more
22 optimistic and project that the state will come
23 in at something more than a nine percent
24 reduction. We know that the best estimates that

1 the governor has given us shows that we'll see a
2 reduction of \$122,000 below last year as the
3 rosier picture, and we're sticking with that
4 nine percent reduction. What that shows you is
5 the prior fiscal collections of cherry sheet aid
6 starting with a peak of 2008, which really wasn't
7 a peak but it was a peak for this time period,
8 down to where we are today projecting aid of \$5.6
9 million in local - in State Aid cherry sheet
10 projections.

11 And then what those receipts reserved
12 for appropriation are, those are on I think the
13 last page of your warrant book, it goes through
14 each of those lines and what they are: the
15 Waterways Fund; Golf Revenue is simply the golf
16 debt appropriated to that expense line.
17 Renewable Energy is renewable energy revenue
18 appropriated for debt to support that operation.
19 Wetlands Funds, Parking Revenue, Road
20 Betterments, Ferry Embarkation and a few others.
21 But those are distinct appropriations reserved
22 for a specific purpose.

23 Finally what does all that mean in terms
24 of expenses? In Fiscal 2012, some of our minimum

1 needs, these are just the big ticket items.
2 Retirement. Our Retirement growth this year is
3 \$241,000. Health Insurance at a 9.5 percent
4 increase is \$1 million. That's a little over
5 \$500,000 for the School and a little over 500 for
6 the Town. Full Payroll, no furlough, \$740,000.
7 The Upper Cape Regional Vocational School,
8 \$275,000. Grand total of \$2.2 million. Even
9 with 1.5 percent growth, we started off this
10 budget with a \$793,000 deficit.

11 So I'll keep moving on. Ultimately the
12 Finance Committee did recommend a budget in
13 excess of the Board's policy of 1.69 percent, a
14 little over a \$1.6 million increase, recalling
15 that \$250,000 is from the Meals Tax for
16 Stabilization and Capital.

17 How we were able to accomplish this is
18 through a continued belt-tightening, but as well
19 as some restoration. The reductions and the
20 reorganization of Fiscal '12 - and I'll go fairly
21 quickly through these. The Personnel Department
22 has a position with a 20 percent cut funded at 80
23 percent. Town Manager's Department has seen
24 reductions. The Town Clerk's Department is being

1 reduced by one position. The Conservation
2 Department has a position that's been frozen for
3 many years and is seeing some reduction this year
4 in reorganization.

5 The Treasurer's Office has a position
6 that is going to be supporting another department
7 as well. Town Planning has a 20 percent
8 reduction in one position. Engineering has a 20
9 percent reduction in one position. Parks has
10 reduced all of their temporary positions and
11 eliminated two temporary positions and that
12 allowed us to create that one full-time position
13 that we talked about earlier.

14 Waste Management is reduced by one
15 position.

16 And finally the Library - and this is
17 just this year - the library has reduced two
18 part-time positions. And the Police and Fire
19 Departments are sustaining those cuts that were
20 incurred in the reductions in 2011.

21 In addition to a lot of those
22 reductions, there are some increases in the
23 budget. The health insurance and retirement are
24 those obvious ones. The Stabilization and

1 Capital we've been through. The no furlough,
2 meaning there are no temporary reductions in
3 personnel, all of the positions that are funded
4 in the Fiscal Year '12 budget are funded for the
5 full year. There is no COLA funded in this year
6 on the Town's side. The Upper Cape Regional
7 Vocational School has seen some growth; they have
8 11 more students this year than they had last
9 year, and that's based on their calculations of
10 per capita calculations as of October of this
11 year.

12 The Veteran's Benefits are up \$25,000,
13 and that's really up to a realistic budgeting
14 level. Vehicle gasoline is up based on the price
15 of fuel.

16 And then we begin to see some modest
17 return in our investment in Water and Wastewater
18 Systems, and those sources of revenues are based
19 on increases in the Water and Wastewater User Fee
20 revenue.

21 And that is it. I'll stay here for a
22 minute, but I probably will need my papers for
23 the questions. I do want to acknowledge the
24 department heads who are here; they are ready to

1 answer questions and I want to thank you.

2 THE MODERATOR: Okay, any general
3 questions for Ms. Harper before we get into the
4 line items? Mr. Smolowitz.

5 MR. SMOLOWITZ: Ron Smolowitz, Precinct
6 8. I sort of have a general question about the
7 Capitalization Fund, and take an issue like
8 Water. How come we don't separate out and
9 predict what our replacement costs are going to
10 be for our water systems and the operating cost
11 and maintenance cost, and come up with an annual
12 amount of funds that need to be raised to cover
13 the Capital Expenditures, and then increase our
14 water bills accordingly to cover that cost? As
15 opposed to taking the Capital cost out of a
16 general fund.

17 MS. HARPER: That's certainly one of
18 the practices we'll be taking a look at in the
19 Capital Study Group with the Finance Committee,
20 but the practice has been to collect those
21 revenues as Local Estimated Receipts, allow them
22 to come back in the form of free cash. If we can
23 remember, for many, many years this Town funded a
24 Capital program which is between two and four

1 million dollars out of free cash on an annual
2 basis. When those estimated receipts really
3 dipped well below what they were annually, we
4 were no longer in that business.

5 MR. SMOLOWITZ: Right. But it just
6 seems to me we should be paying the real costs,
7 and the real costs are capital replacement. It
8 would be a lot easier to have a citizen
9 understand and support a higher cost and it might
10 be four or five times higher to replace our water
11 systems, but it's a real cost.

12 MS. HARPER: Those are the balances: do
13 we look at the property tax levy or do we look at
14 user fees, and I think it's a good question.

15 THE MODERATOR: Further general
16 questions on the budget? Ms. Siegel.

17 MR. SIEGEL: Deborah Siegel, Precinct
18 6. I would like to make a comment and I'd like
19 to plant a seed in all of our heads. We've got
20 about a year ahead of us to think about this. We
21 can no longer keep taking money for maintenance
22 out of the wrong places and trying to use that as
23 a band-aid to fix all our problems.

24 Mr. Boyer wrote a wonderful piece in the

1 paper a few weeks ago, and even he suggested that
2 we may need to start thinking about a Proposition
3 2 ½ override. Even Mr. Anderson suggested that
4 that may be one of the things that we have to
5 start thinking about. And as we go into the
6 details of this budget, I ask you to keep this in
7 mind, to keep in mind that we can start thinking
8 about this in the next year and that we have to
9 stop thinking about the word "tax" as a four
10 letter word. It's only three letters. Thank
11 you.

12 THE MODERATOR: Okay. Anything else,
13 generally?

14 Okay, we're going to go in by the line
15 items. You don't have to hold it, we'll just go
16 into the department sections. So if you want to
17 speak, just stand up.

18 Town Meeting. Town Moderator.
19 Selectmen/Town Manager. Finance Committee.
20 Finance Committee Reserve fund. Town Accountant.
21 Assessing Department. Town Treasurer. Town
22 Collector. Legal Department. Personnel Office.
23 Information Technology. G. I. S. Affirmative
24 Action. Town Clerk. Elections. Conservation

1 Commission. Planning Board. Zoning Board of
2 Appeals. Town Insurance. Facilities
3 Maintenance. Police Department.

4 Microphone down here.

5 MR. DONAHUE: Robert Donahue, Precinct
6 3. I'd like to speak about the Police budget of
7 \$4,956,733. On Article 12 we're asking for two
8 hundred and some-odd thousand for police cars.
9 We asked for this I believe -

10 THE MODERATOR: Are you talking about
11 the Capital Budget?

12 MR. DONAHUE: Yeah, two years ago we
13 asked for the same thing in a capital improvement
14 program and the voters voted this down. What
15 makes the Selectmen or the Finance Committee
16 think that the voters are going to approve it
17 this time? Particularly with the pressing
18 financial conditions that we're all facing and
19 have been facing.

20 Why wasn't at least some of these cars
21 put in the budget for the Police Department for
22 this year? If you had put all the five cars that
23 you're looking for, it would have brought the
24 Police budget up to \$5,163,263. What I guess I'm

1 saying is that, in effect, by doing things
2 budgetary like this, we are really listening to
3 our constituents. We're saying that the Police
4 budget is \$4,956,000. Well, it isn't. They're
5 spending \$5,163,000 and change. And we knew
6 before that it wasn't approved, that our citizens
7 did not approve new cruisers two years ago, or
8 whenever it was.

9 This is all I'm having to say, is that
10 we seem to not want to admit and give real
11 numbers to our budgets for our departments, and
12 we always seem to be wanting to go to exclusions
13 and what have you. And it gets voted down and
14 then we're right back to doing it again. Let's
15 put it all in the budget, thank you.

16 CHAIRMAN PUTNAM: Mr. Chairman. You're
17 absolutely correct. And quite frankly there's a
18 little bit of finger-crossing going on here with
19 this one.

20 The article that we presented and that
21 Town Meeting approved last year was denied at the
22 polls. It was a significantly more complex
23 article with a lot more individual items in it.
24 This year, we're coming back with just five

1 specific items - the Finance Committee would say
2 four - but we're hoping that in a simplified
3 fashion that we're focusing on the immediate
4 needs and dispensing with the unnecessary wants.

5 With respect to how we fund the budget,
6 the first priority of the Board this year was to
7 get our arms around the Operating Budget, this
8 annual budget that we're discussing here, and
9 focus on wringing the efficiencies out of
10 government. The next step, as Mr. Anderson has
11 discussed, as has been discussed already, is that
12 we have to look at the annual cost of maintaining
13 our infrastructure and the cost of the capital
14 improvements. These things such as police
15 cruisers, roofs, etcetera, they really do belong
16 in the Operating Budget. These are operations
17 and maintenance items. But many years ago, I
18 think it was perhaps the last recession, it was
19 before I was even a Town Meeting Member, let
20 alone on this Board, a decision was made to
21 separate those particular items from the budget
22 in order to make it easier. Well, obviously
23 it's not a sustainable way of doing business.
24 That will be a priority over the next year for

1 this Board.

2 Now that the Operating Budget has been
3 grappled with, now that we're starting to get the
4 efficiencies that we expect, the next step is to
5 look at the capital and how are we going to fund
6 that, how are we going to deal with the regular
7 maintenance of our infrastructure so that we
8 don't have to worry about brown tap water and
9 other issues.

10 THE MODERATOR: Yes, Mr. Stumcke.

11 MR. STUMCKE: Brad Stumcke, Precinct 4.
12 The Educational Incentive, does that include full
13 funding the policemen for the Quinn Bill?

14 THE MODERATOR: Chief, you want to
15 answer that one? Chief Riello.

16 CHIEF RIELLO: Yes, the funding for
17 the Educational Incentive is - that represents
18 the Town half; we all know what happened to the
19 State half last year and again this year. The
20 number also reflects, though, a settlement that
21 was, if you recall last Town Meeting, for the
22 Sergeants. The Superior Officers Association
23 settled and part of that was the Educational
24 Incentive.

1 There was also an agreement last year
2 with the Captains, and the same thing happened.
3 So, that number represents half for the Police
4 Federation, and as you know we're currently
5 trying to negotiate a new agreement with them.
6 But it also covers the Sergeants, Captains.

7 THE MODERATOR: Okay, further
8 discussion on the Police Department budget? Mr.
9 Volosevich.

10 MR. VOLOSEVICH: Robert Volosevich,
11 Precinct 2. Mr. Moderator, as a freshman Town
12 Meeting Member, only my second Town Meeting as a
13 Town Meeting Member, I want to thank the Board of
14 Selectmen for - or their out of state travel, for
15 reducing it. Or the FinCom's recommendation, and
16 their recommendation of going down \$700.

17 But the Police Department is still at
18 \$4500, and as we look further into our warrant
19 booklet, we see that the line item under the
20 Human Services, line item 228, we see that the
21 Substance Abuse Commission went down \$336. And I
22 believe and if we read the Falmouth Enterprise,
23 we see that our substance abuse in the Town is
24 going up, and on a rise on the Cape and the

1 Islands.

2 I would like to make a motion that we
3 reduce the out of state travel and with Mr.
4 Riello's recommendation if he can, if we could
5 down \$4,000 for next year, reduce it by \$500 so
6 we can fund the Substance Abuse Commission from -
7 bring it to the \$3,336.

8 THE MODERATOR: Okay, this is an
9 amendment to remove \$500 from the out of state
10 travel line 101. Discussion on the amendment.

11 And, I guess, Robert, part of that
12 amendment is to and then to transfer it over to
13 that Substance Abuse Commission line item, which
14 is 228. 228.

15 Okay, discussion on the amendment.
16 Yeah. Ms. Williams.

17 MS. WILLIAMS: Thank you, Mr.
18 Moderator. Cheryl Williams, Precinct 3. This
19 question inevitably comes up the past couple Town
20 Meetings. Specifically with the Police
21 Department I recall we had the discussion before.
22 Oftentimes they have training out of state.
23 Oftentimes I think there might be some
24 extradition issues where they might have to

1 travel out of state to pick up a prisoner.

2 I just can't support any type of an
3 amendment.

4 THE MODERATOR: Okay, Mr. Putnam and
5 Mr. Latimer.

6 CHAIRMAN PUTNAM: You're absolutely
7 correct, and I'll take responsibility for this
8 one, because it's got legs, that's for sure.

9 Of all the line items where we have out
10 of state travel, I would not recommend cutting
11 this one. Chief Riello could probably elaborate
12 on it better than I could, but my understanding
13 is that there are often training required by the
14 Police Department in other states, and
15 unfortunately, even if we're just going to Rhode
16 Island and New Hampshire, which is where some of
17 this training occurs, it's considered out of
18 state travel and so it's listed as such in our
19 budget.

20 This is training. These are not
21 junkets, these are not trips off to other
22 countries or other cities for a week to do
23 something that could be done at one's desk. This
24 is real training that the Police Department

1 actually needs. I would not recommend approving
2 this amendment.

3 THE MODERATOR: Mr. Latimer.

4 MR. LATIMER: Yes, thank you. These
5 last two speakers addressed that very question,
6 and I would go along with that very reason. I
7 was going to ask the Chief to explain what that
8 money was for, even though I understood what it
9 was for, but I think these past two speakers said
10 it very well, that this amendment should not
11 pass. Thank you.

12 THE MODERATOR: Any further discussion
13 the amendment? Hearing none, the question will
14 then come on the amendment to reduce \$500 from
15 the Police Department Out of state travel and the
16 transfer to line 228.

17 All those in favor of the amendment
18 signify by saying Aye.

19 [Aye.]

20 THE MODERATOR: All those opposed, no.

21 [No.]

22 THE MODERATOR: It is the opinion of
23 the Chair that the no's have it by a majority.

24 Any further discussion on the Police

1 Department budget?

2 MR. ELLIOTT: Thank you, Mr. Moderator,
3 John Elliott, Precinct 5, through you to the
4 Police Chief, just a question in regards to the
5 agreement to the two contracts that he alluded
6 to. My warrant booklet says that there has been
7 no agreement made with the Superior Officers or
8 the Captains, as far as I know, unless something
9 has changed since the warrant book was printed.

10 THE MODERATOR: No, no agreement has
11 been made on the contract, the full contract.

12 MR. ELLIOTT: But my understanding is
13 that part of this line item was to fund the
14 education incentive for the Superior Officers and
15 the Captains?

16 THE MODERATOR: Chief, do you want to
17 explain the settlement.

18 CHIEF RIELLO: Yes, when that issue
19 came up last November at Town Meeting, if you
20 recall, there was - it was on the warrant for an
21 appropriation. An appropriation was not needed
22 for either of those settlements, and it was
23 included in this year's budget and then when I
24 prepared the 2012 budget, it was included in that

1 number.

2 We did end up reducing in different
3 areas, but that was included in the 2012 number.
4 We did not need the appropriation last year.

5 THE MODERATOR: Further discussion on
6 the Police Department budget?

7 Fire Department. Building Department.
8 Emergency Preparedness. Natural Resources.
9 Harbormaster/Waterways. School Department.
10 Upper Cape Vocational School. DPW
11 Admin/Engineering. DPW Highway Division. DPW
12 Snow and Ice Control. Street Lighting. Vehicle
13 Gasoline. Waste Management Facility. Solid
14 Waste Collection. DPW Wastewater Utilities.
15 DPW Water Utilities. DPW Tree Warden. Health
16 Inspection. Clinics and Nurses. Council on
17 Aging. Veterans Services. Commission on
18 Disabilities. Human Services.

19 Ms. Putnam.

20 MS. PUTNAM: Rebecca Putnam, Precinct
21 9. I would like to try to do what Mr. Volosevich
22 was trying to do and I would like to take \$300
23 from line item 16 of out of state travel for the
24 Selectmen/Town Manager and move that to - 300 to

1 line up 228.

2 [Laughter.]

3 THE MODERATOR: Okay, this is an
4 amendment to reduce by \$300 line 16 and transfer
5 it over to line 228.

6 Discussion on the amendment. Mr.
7 Volosevich.

8 MR. VOLOSEVICH: I would like to amend
9 that and go \$36 more and go \$336 to make it the
10 same as last year. Robert Volosevich, Precinct
11 2.

12 THE MODERATOR: Okay, the amendment in
13 the second degree is \$336, that is amending the
14 first amendment to add \$36, so the new total
15 would be \$336. Let's dispense with the first
16 amendment to add \$36 to the requested transfer.
17 All those in favor of adding the \$36 signify by
18 saying Aye.

19 [Aye.]

20 THE MODERATOR: All those opposed, No.

21 [No.]

22 THE MODERATOR: It's the opinion of
23 the chair that the no's have it by a majority.
24 Any further discussion on the underlying

1 amendment to reduce line 16 by 300 and transfer
2 to line 228? Ms. Lowell.

3 MS. LOWELL: Vicky Lowell, Precinct 1.
4 I just - this relates to the amendment, it's not
5 just to the amendment. But the Human Services
6 budget for these appropriations for agencies that
7 aren't part of the Town, these service
8 organizations, have been pretty steady over the
9 years, the same amounts going to each agency, and
10 now this year there's been obviously some
11 thinking about it and some of the amounts have
12 changed significantly. And so I thought it would
13 be helpful to know how these new numbers were
14 arrived at, what the process was, and when I
15 asked that question at my precinct meeting there
16 wasn't anybody really there to provide the
17 answer.

18 THE MODERATOR: Okay, Ms. Cordeiro.

19 MS. CORDEIRO: Good evening, I'm Karen
20 Cordeiro; I'm the Director at Falmouth Human
21 Services and I believe Ms. Lowell's question is
22 noticing that there are a number of changes in
23 some line items, number 216 through 231 in your
24 budget, and there are really three major reasons

1 for some of those changes. The first is very
2 simple, that there are three very significant
3 misprints. The line item number 213 should read
4 \$33,957, which is the same as last year. Line
5 item number 218 should read \$1,072, which is the
6 same as last year. And line item 229 should read
7 \$12,815, which is a significant change, but not
8 quite as much as what was here.

9 The second overall reason is that the
10 Human Services budget has been cut significantly
11 in the last two years, or in the last three
12 years, really. Over 15 percent of our overall
13 budget has been cut over that period of time.
14 The salary and wages has been cut by 14 percent
15 and the nonprofit agencies that Vicky was
16 mentioning have been cut 17 percent. Seven
17 percent in 2010 and ten percent in 2011.

18 As a result of those cuts over the
19 years, what the Human Services Department and the
20 Committee found in doing their evaluations of
21 these nonprofit agencies is that the services
22 have really changed significantly that the
23 agencies are providing as a result of the budget
24 cuts that they're seeing from many places. Not

1 only the Town but from the state, they're getting
2 less in the way of donations and their services
3 have been adjusted significantly.

4 So the Human Services Committee really
5 felt the need to set some criteria to help them
6 make the decisions about how to recommend the
7 budgets recommendations going forward.

8 So the types of issues that they are
9 looking at when they're looking at these agencies
10 are: do the services provided by this agency
11 address an identified gap or need in the Falmouth
12 community? Does the agency take steps to insure
13 that they're providing a high quality of service?
14 Do they do client satisfaction surveys, outcome
15 measurements? Do they collaborate with other
16 community organizations? And is continuing this
17 contract a good value for Falmouth residents.

18 They looked at year end statistics
19 provided by each agency, how many services were
20 provided to Falmouth residents. They looked at
21 the annual reports, they looked at quality data,
22 they did site visits of each of these agencies.

23 The Human Services Committee came up
24 with criteria to make this determination of how

1 they were going to recommend these fundings and
2 the criteria are: that there is a documented
3 community need, they looked at the number of
4 residents served, the quality of the services
5 delivered, the ability of the agency to raise
6 funding elsewhere, the ability of the agency to
7 continue the service if the Town's funding was
8 cut, and finally the availability of Town
9 funding.

10 So, looking at all those things, they
11 really made the decision, the Human Services
12 Committee really made the decision that they had
13 to adjust the funding all the way around. There
14 were some agencies whose services were changed.
15 There's one agency that has moved out of Falmouth
16 and was no longer servicing Falmouth residents at
17 all. That's Cape Cod Human Services, line item
18 224.

19 So they really - we really had to adjust
20 all the recommendations this year. Some of them
21 are small adjustments and some of them are quite
22 large.

23 I can go through some of the large ones
24 for you. Independence House is one of the large

1 ones. The number of Falmouth residents served by
2 Independence House, which provides services for
3 domestic violence victims, has steadily increased
4 over the years. They do maintain a Falmouth
5 office where they provide services. They also
6 maintain a full time worker in the Falmouth
7 District Court, and the Human Services Committee
8 felt that because of the increased number and the
9 extensive services that they provide in Falmouth,
10 that that contract needed to be increased.

11 Legal Services, on the other hand,
12 merged - Cape Cod Legal Services merged with some
13 Southeastern Mass. legal agencies off-Cape and
14 we've seen a steady decline in the services that
15 they've been able to provide to Falmouth
16 residents since that merger, and so that budget
17 has been cut slightly.

18 Cape Abilities provides services to
19 handicapped individuals and Cape Abilities has
20 done some extremely creative fund-raising in
21 recent years and recently contracted with Oprah
22 to get some funding and so we felt that they
23 would continue to provide the same level of
24 service to Falmouth residents if we were able to

1 cut their Town funding a little. So that was
2 done.

3 Cape Cod Human Services as I mentioned
4 is an arm of Cape Cod Health Care. They chose to
5 close their Falmouth office and did not apply for
6 funding in 2012. Their 400 clients that they
7 were serving, mental health clients that they
8 were providing counseling and medication
9 management to in Falmouth, the vast majority of
10 those have gone to Gosnold, Incorporated, and as
11 a result of that we, the Human Services
12 Committee, felt it was advisable to take a chunk
13 of that funding from Cape Cod Human Services and
14 transfer that to Gosnold to help them defray some
15 of the cost of that significant increase in case
16 load.

17 Another major significant change is that
18 some funding was transferred from Cape Cod Child
19 Development which went down nearly \$7700. Those
20 funds were transferred to the Falmouth Service
21 Center. The reason for that, that in the past,
22 Cape Cod Child Development was serving as the
23 fiscal agent for the Falmouth-based nonprofit
24 organization called the Coalition for Children.

1 And the Coalition for Children has emergency
2 child care funds from the Town of Falmouth in the
3 amount of \$7700 for needy families in
4 emergencies.

5 This year, the Cape Cod Child
6 Development organization asked us - told us that
7 they would prefer not to be the fiscal agent
8 anymore because it was a lot of paperwork for
9 them and so we asked the Falmouth Service Center
10 if they would be willing to take over this job
11 and Falmouth Service Center, being what they are,
12 they said, "Yes, of course." So, that funding
13 is still being used for the same purpose, for
14 emergency child care, and the decisions about
15 that funding are being made by the Coalition for
16 Children and the Service Center is just acting as
17 the fiscal agent for that.

18 THE MODERATOR: Okay, I think we're
19 ready to go on this amendment.

20 MS. CORDEIRO: All right.

21 THE MODERATOR: Are we ready to vote on
22 this one?

23 FROM THE FLOOR: Did she request the
24 336?

1 THE MODERATOR: No, she didn't.
2 They're asking if you requested this amendment,
3 the 336.

4 MS. CORDEIRO: No, I did not.

5 THE MODERATOR: No. Okay, and it's
6 actually down to 300. We knocked the 36 out, so
7 the underlying amendment right now is the
8 reduction of \$300 from line 16 to transfer to
9 line 228. All those in favor of the transfer,
10 signify by saying Aye.

11 [Aye.]

12 THE MODERATOR: All those opposed, no.

13 [No.]

14 THE MODERATOR: It's the opinion of the
15 chair that the no's have it by a majority.

16 Any further discussion on the Human
17 Services budget? Ms. Murphy.

18 MS. MURPHY: Thank you, Mr. Moderator,
19 Carol Murphy, precinct 9, through you to Ms.
20 Cordeiro. On the salaries, I noticed there's
21 almost a \$7,000 increase in the salaries and
22 everything else seems to be being cut; so could
23 you explain that, please? Thank you.

24 THE MODERATOR: Ms. Cordeiro.

1 MS. CORDEIRO: The salary increase, our
2 department took a - three furlough days in 2011
3 that were not included in the 2011 budget, so
4 those three furlough days are being put back into
5 the 2012 budget. So that's a significant portion
6 of the increase that you're seeing.

7 There are also three employees who are
8 eligible for step raises. There are no cost of
9 living raises at all in this budget, in this line
10 item.

11 THE MODERATOR: Okay, further
12 discussion on Human Services.

13 Falmouth Public Library. Cape Cod
14 Regional Library. West Falmouth Library. Woods
15 Hole Library. Recreation Department. Ms.
16 Peterson.

17 MS. PETERSON: Thank you, Mr.
18 Moderator, Laura Peterson, Precinct 3. The
19 first thing that struck out to me was Girl's
20 Hockey Club being reduced from 960 to nothing,
21 Figure Skating from 960 to nothing, and Youth
22 Hockey from 5200 to nothing. Also the Lacrosse -
23 but I think you could do that with a fund raiser.
24 And then the Little League and Babe Ruth is 2100

1 each. But the hockey, the ice arena stuff,
2 struck out because, as most of you know - and if
3 you don't, we'll do an ad for it - the rink is
4 doing a major capital campaign right now trying
5 to fund raise for a new rink. And to have this
6 money taken away is definitely going to have an
7 impact on the programs, the families who are in
8 the programs, but also as a - I don't have
9 children who skate, but as a business owner, I'm
10 hit pretty hard with requests for donations, and
11 we do the best that we can to see them, so I
12 wanted to talk about that. But then the things
13 that strikes out and I wanted to know from other
14 Town Meeting members if it hits anybody else:
15 Adult men's basketball gets \$6,350. Men, playing
16 basketball. I'm all for my husband leaving and
17 going to play basketball at night, but I would
18 much rather support the kids. So I just wanted
19 to put that out there and just get other people's
20 feelings on that, thank you.

21 [Applause.]

22 THE MODERATOR: Further discussion on
23 the Recreation budget? Yes, Ms. Cuny.

24 MS. CUNY: Sandra Cuny, Chairman of the

1 Falmouth Recreation Committee. I would like to
2 speak on this. I have had a couple people ask
3 me questions, so I would like to clarify.

4 There were a number of cuts and, as most
5 of you know, about three years ago the Town
6 Administrator started asking department heads to
7 please cut their budgets. The Recreation
8 Committee worked with our director and the only
9 fair way to cut the budget was to cut the
10 programs that were private clubs. And the ones
11 that have been cut totally started about three
12 years ago, we went twenty percent across the
13 board, we went ten percent, and then this year
14 they were eliminated Because the Town needed the
15 money.

16 These programs are not the Falmouth
17 Recreation Committee Department's programs. They
18 are private programs. Lacrosse, Babe Ruth, they
19 have their own committees, they have their own
20 non-profits, they charge a fee. Men's Basketball
21 happens to be a Falmouth Recreation Department
22 program, and the way that they line item out so
23 that you can see what our programs cost, this is
24 what they pay the department to run their

1 program; that money is used to pay their
2 referees, their t-shirts, their equipment, and
3 it's done through our department. So all of
4 these that are still funded are our own.

5 We, on the other hand, we support all of
6 these youth programs. We are so sorry we have
7 had to cut them, that the Town has had to cut
8 them. We still let them use our land; they
9 practice, they play their games. We have three
10 beautiful new fields for Pop Warner, lacrosse,
11 and baseball coming up for a grand opening this
12 spring, so the Town is still helping them in the
13 ways that we can and we are sorry that we've had
14 to cut them. Thank you.

15 MR. YOUNG: Bob Young, Precinct 5. Mr.
16 Moderator, Town Meeting members, as the lady
17 said, I was, too, distressed to see these cuts in
18 the Recreation Department and Ms. Cuny's right,
19 the other programs are somewhat privately
20 operated but under the auspices, the Little
21 League I know that we had to report to the Town
22 and I was a treasurer of Little League and Babe
23 Ruth for a period of about eight years and I know
24 that those programs each year come in very close

1 and the Town appropriation was greatly received
2 and was important to these programs.

3 I noticed under the Selectmen's budget
4 that we spend \$2300 on green head flies yet we
5 wouldn't spend a couple thousand dollars on the
6 Little League. Everybody in this room has had
7 somebody go through that Little League or Babe
8 Ruth program, and I'd like to see those funds
9 restored, at least a couple thousand dollars, and
10 I'd like to make an amendment. Not to take it
11 from somebody else's budget but to add \$2,000
12 back to Little League and \$2,000 back to Babe
13 Ruth, thank you.

14 THE MODERATOR: Okay, so the revenue
15 source is going to be raise and appropriate,
16 we're going to add that to the bottom of the
17 revenue source, on the last page of the budget,
18 Section K, raise and appropriate an additional
19 \$4,000?

20 MR. YOUNG: If that's acceptable to Mr.
21 Anderson.

22 THE MODERATOR: And it was going to -
23 what were the two numbers again, the line items?
24 Babe Ruth -

1 MR. YOUNG: 250 and 251.

2 THE MODERATOR: 250 and 251. \$2,000
3 for each, total of \$4,000 to be raised and
4 appropriated. Discussion on the amendment. Ms.
5 Peterson.

6 MS. PETERSON: Well, I'd also like to
7 add, then, anything - well, yeah, I mean, I'd
8 like to add anything that has to do with the rink
9 into that, as well. So all the hockey, but I
10 wanted to make -

11 THE MODERATOR: Can we just do this
12 amendment first?

13 MS. PETERSON: Sure, and then I'll
14 wait.

15 THE MODERATOR: And then if you want to
16 make that amendment, we can do that. Let's
17 discuss the amendment of \$4,000 raised and
18 appropriated. Mr. Latimer. And then we can go
19 and add another if you want to do that.

20 MR. LATIMER: Thank you, Richard
21 Latimer, Precinct 2. I'm supporting the
22 amendment. My son was a Babe Ruth player and
23 Little League player. I've always supported
24 youth sports in this town, but I also remember

1 when \$4,000 would have purchased two state of the
2 art police cruisers instead of spending \$40,000
3 for one cruiser. And that was back in the days
4 when we didn't have any artificial restraints on
5 our ability to raise revenues with arbitrary
6 limits on tax - property tax increases. It was
7 back in the days when under good Republican
8 President Dwight Eisenhower the highest income
9 tax rate was over 90 percent on the highest
10 incomes.

11 We have to be looking seriously at how
12 we can raise revenues in this Town so that we
13 don't have to argue over taking \$300 away from
14 the Selectmen to give it to the Human Services
15 committee. That is pathetic. But I would
16 support this article if we can find a way to
17 raise those funds.

18 THE MODERATOR: Okay, the question is
19 going to come on the amendment. Mr. Pinto.

20 MR. PINTO: Greg Pinto, Precinct 3.
21 You know, I played Little League baseball in this
22 town. It was great, it was fun. And I
23 appreciate Mr. Young and everyone, my coaches,
24 the kids I played with. It was fantastic. It

1 was great. I remember it very fondly, even
2 though we didn't have a very good team. But,
3 really, there's a reason these things have been
4 zeroed out. We don't have the money. If we want
5 to give them a couple thousand dollars for Babe
6 Ruth, for Little League, a couple hundred dollars
7 here and there for the rink, we can do that out
8 of our own back pocket as individuals. I don't
9 think that we should be trying to do this in this
10 budget right now. Maybe next year, maybe the
11 year after, we'll be able to put the money back.
12 Right now, we don't have it.

13 THE MODERATOR: Okay, the question will
14 come on the first amendment here, \$4,000 for line
15 item 250 - 2,000 to 250 and 2,000 to line item
16 251. All those in favor, signify by saying Aye.

17 [Aye.]

18 THE MODERATOR: All those opposed, no.

19 [No.]

20 THE MODERATOR: It's the opinion of the
21 chair is that the no's have it by a majority.
22 Further discussion on the Recreation Department?

23 MS. PETERSON: Laura Peterson, Precinct
24 3. Mrs. Cuny made the distinction that that,

1 even though these are private clubs, we still let
2 them use our fields. And, these are Falmouth
3 kids, you know, so it's not - and I get that
4 there's a whole Recreation Department, but even
5 though these are private clubs, they're using
6 fields that belong to their families and to their
7 parents who pay taxes in town. So, it's not - I
8 just take issue with that distinction because, by
9 right, those fields are for them, as well,
10 regardless of whether someone's taken the time to
11 organize them as a private club, the fields
12 belong to them, too.

13 THE MODERATOR: Further discussion on the
14 Recreation Department?

15 MR. VOLOSEVICH: Robert Volosevich,
16 Precinct 2. Line item 269 of the Rec Department,
17 why are we spending \$640 on the Commodores?

18 THE MODERATOR: But we're not, we're
19 zeroing it out.

20 MR. VOLOSEVICH: Oh, I'm sorry. I'm
21 sorry.

22 THE MODERATOR: We're zeroing it out.

23 MR. VOLOSEVICH: And then does the
24 concession stand pay our electric bill? I wonder

1 if somebody is here that could answer that
2 question. The concession stand that's on our
3 property, do they pay the Town to use our power?

4 THE MODERATOR: The concession stand?
5 Yes, go ahead, Ms. Kennedy.

6 MS. KENNEDY: Helen Kennedy, Recreation
7 Director. The Falmouth Commodores pay for the
8 expenses for the electricity during the Commodore
9 season.

10 THE MODERATOR: Okay, thank you. Ms.
11 Harper.

12 MS. HARPER: I just wanted to add in
13 this discussion, and I appreciate it fully, I
14 have two young boys that play Babe Ruth Baseball.
15 They have a wonderful time; I pay the bills for
16 them to play, and I look forward to many years of
17 doing that. But what we were able to do by
18 making these reductions is to sustain the
19 employment in the Parks Department, and we were
20 able to make some very modest increases in
21 supplies and materials that we use to sustain
22 those fields for the operation of all of those
23 groups. So it wasn't a one or the other
24 discussion, it was how do we sustain the level of

1 service and the expectation level of those
2 service groups, which in some cases we're not
3 meeting. But how do we maintain the level of
4 service that we have an expectation for from
5 those private groups at the same time support the
6 Parks Department in carrying out that effort.

7 So, it was a discussion that was had
8 between the Parks Department and the Recreation
9 Department weighing both of those options.

10 THE MODERATOR: Okay, Mr. Latimer.

11 MR. LATIMER: Richard Latimer, Precinct
12 2. There's a very simple answer to Ms. Harper's
13 question: we raise revenues. That's how we
14 maintain services. We - and the Planning Board -

15 THE MODERATOR: Okay.

16 MR. LATIMER: We just heard this past
17 week a request from the Rec Department that they
18 be excused from erecting a fence, or a gate to
19 keep people from parking at night in the new
20 athletic fields that we spent vast sums of money
21 to develop for our athletic programs out on
22 Sandwich Road. The reason that gate was to be in
23 there is because neighbors had valid concerns
24 about vandalism and other activities late at

1 night. But Ms. Kennedy came to us and said,
2 "Well, we can't start the programs without these
3 gates and these teams are waiting to play there;
4 can we have some relief from that?" Well, we
5 got some temporary relief. We - okay, they're
6 going to put up some chairs -

7 THE MODERATOR: Okay, let's focus on
8 the line items in the budget.

9 MR. LATIMER: Well, this is the line
10 item. We're talking about the fields and we're
11 talking about Ms. Harper's question, "Well, how
12 can we maintain these services?"

13 THE MODERATOR: Which line item are you
14 talking about?

15 MR. LATIMER: The answer is: we raise
16 revenues. Thank you.

17 THE MODERATOR: Line items in the
18 budget. Go ahead, right there.

19 MS. MAROTTA: Heidi Marotta, Precinct
20 5. I see us really micro managing on this budget
21 and I'd like to know why the Finance Committee or
22 whoever printed this budget separated all the
23 Human Services line items out and all the
24 Recreation Department line items out because we

1 could go through this budget exactly the same way
2 for all these other departments and really start
3 talking about numbers, or we just let the Finance
4 Committee change the Recreation Department and
5 change the Human Services and not break it down
6 like this, because otherwise it's not really fair
7 for us to pick apart these budgets and not do it
8 to all the other departments.

9 THE MODERATOR: Mr. Chairman.

10 CHAIRMAN ANDERSON: The line items that
11 have a double plus sign on them are restricted
12 line items. In other words, the dollars that are
13 in those are voted separately and they must be
14 spent on those particular programs.

15 In the other Department budgets, they
16 are grouped into the specific line item. So
17 these are restricted line items which can only be
18 spent there.

19 THE MODERATOR: Ms. Asendorf.

20 MS. ASENDORF: Lisa Asendorf, Precinct
21 8. I just wonder if the adult men realize that
22 they're having all this support while the youth
23 in our community are not.

24 THE MODERATOR: I think Ms. Cuny

1 already said that they actually pay that and this
2 is their line item? Is that what you said, Ms.
3 Cuny? I thought that's what you said.

4 MS. ASENDORF: Oh -

5 THE MODERATOR: So they're paying it
6 and this goes back to them. They pay their fees.

7 MS. ASENDORF: Oh, sorry.

8 THE MODERATOR: Okay. Mr. Donahue?
9 No. Anybody else on the Recreation Department?

10 Beach Department. Bikeways Committee.
11 Long Term Excluded Debt. Long Term Unexcluded
12 Debt.

13 Mr. Donahue. You want to go back to the
14 Beach Department, okay.

15 MR. DONAHUE: I didn't hear you say it.

16 THE MODERATOR: I thought I said Beach
17 Department, Mr. Donahue.

18 MR. DONAHUE: Bob Donahue, Precinct 3.
19 I'm back to the same thing that I said about the
20 Police Department on the Beach Department, except
21 the Police Department isn't a profit center for
22 the Town. It's an expense to run the Police
23 Department. But they're looking for I believe
24 it's Article - let's see.

1 THE MODERATOR: In the Capital Budget?

2 MR. DONAHUE: Right, Article 15,
3 they're looking for Old Silver Beach and Surf
4 Drive for the replacement of those - the septic
5 system and the Ellen Mitchell Bath House. Now,
6 they come up with plenty of money for this Town;
7 why isn't this in their budget and they pay for
8 it? Here again, it's if you say, "What's your
9 Beach Department budget?" you're saying one
10 number, but that's not really what the number is
11 because you finance everything else kind of
12 around through the back door, or the side door,
13 at least. I object to that. I wish we would
14 stop doing it. Thank you.

15 THE MODERATOR: Mr. Chairman.

16 CHAIRMAN PUTNAM: Same answer applies,
17 and in this case the funds that are received
18 through the beaches go into the General Fund to
19 support the Operating Budget. But again, this is
20 a discussion that needs to be had and over the
21 coming year we're going to have to figure out how
22 to do this.

23 THE MODERATOR: Short Term Excluded
24 Debt. Short Term Unexcluded Debt.

1 Stabilization. Retirement. Unemployment.
2 Health insurance. Life Insurance. Medicare
3 Benefits. Other Employees Benefits. And Court
4 Judgments.

5 The question will come on the budget as
6 recommended with the changes that were presented
7 by the Finance Committee at the opening of the
8 discussion. All those in favor of the budget,
9 signify by saying Aye.

10 [Aye.]

11 THE MODERATOR: All those opposed, No.

12 [No.]

13 THE MODERATOR: The Ayes have it by a
14 two-thirds majority and I so declare.

15 We'll stand in recess for 15 minutes.

16 [Whereupon, recess was taken.]

17 THE MODERATOR: Okay, let's re-
18 establish the quorum. All Town Meeting Members
19 please come forward so the tellers can establish
20 the quorum. We're going to come back here on
21 Article 15. Article 15 is our Capital
22 Improvement Plan. Okay.

23 Our tellers ready? All Town Meeting
24 Members present please rise for the establishment

1 of the quorum and the tellers return a count.

2 [Pause.]

3 THE MODERATOR: In the first division,
4 Mrs. Tashiro.

5 MRS. TASHIRO: 59.

6 THE MODERATOR: 59.

7 In the third division, Mr. Hampson.

8 MR. HAMPSON: 57.

9 THE MODERATOR: 57.

10 In the second division, Mr. Dufresne.

11 MR. DUFRESNE: 84.

12 THE MODERATOR: 84.

13 By a counted vote of 200, we have more
14 than we started with, we have a quorum and we're
15 back in session.

16 Mr. Chairman for Article 15.

17 CHAIRMAN ANDERSON: Mr. Moderator, I
18 move -

19 THE MODERATOR: Okay, folks, here we
20 go, Article 15.

21 CHAIRMAN ANDERSON: Mr. Moderator, I
22 move that the Town vote to raise and appropriate
23 the sum of \$361,530 for the purposes of **Article**
24 **15**, including costs incidental and related

1 thereto, provided, however, that no money shall
2 be raised hereunder by assessing taxes in excess
3 of levy limitations unless the Town shall have
4 voted to exclude this amount from provisions of
5 Proposition 2 ½, so-called, under Mass. General
6 Law Chapter 59, Section 21C (I ½) as a Capital
7 Exclusion and only after passing a town-wide
8 referendum vote on the ballot of the May, 2011
9 Annual Town Election. Said sum to be expended
10 under the jurisdiction of the Board of Selectmen.

11 THE MODERATOR: Okay, that's our main
12 motion from the Finance Committee. Mr. Chairman
13 of the Board of Selectmen.

14 CHAIRMAN PUTNAM: Thank you, Mr.
15 Moderator. I move to amend Article 15 by adding
16 to line 5, \$70,000 for the purpose of design for
17 the Surf Drive Bath House and thereby increase
18 the total Capital Budget to \$431,530.

19 The Ellen T. Mitchell Bathhouse serves
20 as the seasonal Administrative Headquarters for
21 the Beach Department and is an important
22 waterfront amenity for our residents and seasonal
23 guests. It is in disrepair. The design work is
24 needed to plan the full scope of repairs and to

1 develop construction drawings. The Beach
2 Department will use the design as a catalyst to
3 seek funding sources and to develop a work plan.

4 And, with your permission, Mr.
5 Moderator, our Beach Superintendent Don Hoffer
6 has a brief presentation.

7 THE MODERATOR: Mr. Hoffer.

8 MR. HOFFER: The word is "brief". Hi,
9 I'm Don Hoffer, Precinct 4 and your Beach
10 Superintendent.

11 You're probably saying why after all
12 I've heard this evening I'm up here trying to get
13 your support for item 5 on Article 15. You'll
14 see our current beach house. People say to me,
15 "Why did you wait until now to come before the
16 Town Meeting?" The pictures you're looking at
17 were made in 2001. I've had this on the Capital
18 Plan all those years.

19 The other statement is that it's only
20 used ten weeks of the year. This is a focal
21 point for the town. We have thousands of people
22 from all over the country and in fact all over
23 the world that come to this building every summer
24 for information, for stickers, for maps. And

1 this is what we have to show them.

2 It's a money-maker. That's our
3 concession window right there. Every year we
4 have a concessionaire who bids on that to make
5 money. The building is - the pictures are going
6 to show you: the building is in tough shape.
7 It's not handicap - there's no accessibility.
8 There's odors in it. There's no hot water.

9 You can go along a little faster, there.

10 It really is in tough shape.

11 You know, there's a move afoot in some
12 of our minds is to make Surf Drive a major beach
13 for the Town. It's close to Main Street, to all
14 the bed and breakfasts, and we'd like to - I know
15 it's a long shot, but we'd like to have this
16 rival Old Silver. And with a modern building
17 here and some sand, we could probably do wonders
18 with that beach.

19 [Laughter.]

20 MR. HOFFER: We'll take one thing at a
21 time.

22 Another question is raised: why get
23 drawings, contract drawings and specifications if
24 you're not going to do anything with them? Well,

1 I'm going to try to do something with them, but I
2 notice Mr. Gore is in the audience. He's not
3 going to allow me to do anything to that building
4 unless I have drawings that are stamped by an
5 architect.

6 Our Engineering Department could do the
7 job but they're up to their ears right now. I've
8 said this at the Precinct meetings. Those guys
9 are busy as can be. They have loads of items on
10 their plate.

11 So I'm asking for your support. Other
12 towns have not stood by for these past ten or
13 eleven years. And the final slide you're going
14 to see is what Yarmouth chose to do at Seagull
15 Beach. And I could take you on a tour of other
16 towns on the Cape that have facilities equal to
17 this.

18 And as the Town Manager of Dennis said,
19 I don't want people going to other towns when he
20 authorized \$800,000 for a new facility at
21 Corporation Beach. So, I'd like to make people
22 stay in Falmouth.

23 So please support item 5 if you will.
24 Are there any questions?

1 THE MODERATOR: Okay. Yeah, questions
2 versus continuing the debate. Questions. Mr.
3 Stetcher. Microphone please, Mr. Stetcher.

4 MR. STETCHER: Bernie Stetcher,
5 Precinct 3. What's the total projected cost of
6 this building?

7 MR. HOFFER: If we had a contractor do
8 it, it'd be about \$490,000.

9 THE MODERATOR: Mr. Nidositko.

10 MR. NIDOSITKO: Jim Nidositko,
11 Precinct 6. Have you considered approaching
12 Kevin Farr from the Upper Cape Regional Technical
13 School about the youngsters? They built a very,
14 very good building there themselves for their
15 boat program that I think is second to none. But
16 those youngsters are very talented and the price
17 would be right.

18 MR. HOFFER: I have considered - if I
19 can get the drawings and so on, I will consider
20 either them or some other sources that could
21 build this for materials only. I'd like to try
22 to do that, which would save the Town quite a bit
23 of money.

24 The Upper Cape Voc has saved us loads of

1 money. We've used them all the time. And in
2 fact we're using the Sheriff's Office people to
3 build some other things for us. So we try to
4 use, where we can, other sources.

5 FROM THE FLOOR: [Inaudible.]

6 MR. HOFFER: No, we're not leveling the
7 beach house. That beach house is going to stay
8 in the same footprint. It's one of the
9 requirements, it'll have to stay in the same
10 footprint. We're going to renovate the inside.

11 THE MODERATOR: Okay, questions, Ms.
12 Palmer.

13 MS. PALMER: Kathy Palmer, Precinct 3.
14 There's not as much parking at Surf Drive as
15 There is at Old Silver and I know that Surf
16 Drive's a little more centrally located and
17 traditionally with the Mitchell Beach House the
18 stickers have always been sold there since I've
19 lived here. Has the Beach Committee considered
20 using Old Silver as our headline beach? I'm just
21 concerned about the parking issue.

22 MR. HOFFER: If I understand you, Old
23 Silver is our premier beach.

24 MS. PALMER: [No mic: Inaudible.]

1 MR. HOFFER: Oh, we're a long way from
2 matching Old Silver at Surf Drive, in funding
3 brought in and in popularity and so on, so forth.
4 If that's what you mean.

5 MS. PALMER: Just to clarify, you said
6 that you kind of wanted to make the Ellen T.
7 Mitchell Beach House and Surf Drive kind of a
8 premier beach because it's proximity to Main
9 Street. I'm just - have you thought about the
10 parking? That's all I'm asking.

11 MR. HOFFER: Well, between Mill Road
12 and Surf Drive Beach you have quite a few - I
13 mean, I'm going to estimate about probably 140
14 parking spaces. Which is pretty - pretty good.
15 It doesn't have as much parking as the public
16 side of Old Silver. It has more parking than the
17 resident side of Old Silver.

18 THE MODERATOR: Okay, I see a hand back
19 there.

20 MR. SACCHETTI: Dick Sacchetti,
21 Precinct 4. Can you give me some idea what the
22 revenues are that that house generates?

23 MR. HOFFER: Oh a sticker year, we'll
24 gross about a million dollars, and at November

1 Town Meeting I had a four year spread where we
2 netted about a million and a half dollars.

3 MR. SACCHETTI: Does that include the
4 concession stand?

5 MR. HOFFER: It does.

6 MR. SACCHETTI: Thank you.

7 THE MODERATOR: Mr. Finneran, then Mr.
8 Netto.

9 MR. FINNERAN: First off, I'd like to
10 say that I'm all for the beaches and they're one
11 of the few departments in this town that actually
12 makes money. But we're in a serious financial
13 difficulty and, this article overall, I'd really
14 like to see the Police finally get their
15 cruisers.

16 And I'd just like to ask you: is there
17 any way we could circumvent the \$70,000 design by
18 perhaps expanding on with the Upper Cape students
19 and then maybe re-habbing this like 25 percent at
20 a time over the course of four years?

21 And then also, Old Silver Beach. Would
22 it be possible to use that in some of the test
23 programs for alternatives, as opposed to
24 replacing the septic and - I don't know. I'd

1 like an answer of some description.

2 MR. HOFFER: I don't quite understand
3 what you mean about Old Silver. Are you talking
4 about the item, the septic -

5 MR. FINNERAN: I'm talking about the
6 item, the 60,000. Instead of replacing the
7 septic, could we include it in the test for
8 alternatives, and use that as the location?

9 MR. HOFFER: The system has failed at
10 Old Silver, and our DPW is going to do the work
11 there and is saving the Town a considerable
12 amount of money by doing that. That job was a
13 lot more complicated than you think, but the DPW
14 will do most of the work. The design has already
15 been done by our own in-house engineers. So
16 you're getting a bargain on that septic system.

17 And as far as the - as I said, or I
18 thought I said, you definitely need contract
19 plans and specifications. I can't write - I'm an
20 engineer by trade, but I couldn't write a sketch,
21 here. I don't have the stamp, as they call it.
22 You need a certified stamp to allow any type of
23 building in that building.

24 As far as doing the actual renovation,

1 that might be able to be done by other than a
2 commercial contractor.

3 MR. FINNERAN: But if you were to break
4 it up into smaller pieces, would you be able to
5 get around that design phase and just rehab it as
6 it - in its current state?

7 MR. HOFFER: You know, that's one of
8 those things, once you get into it, you'd have to
9 start it right after the beach season and do the
10 whole - I believe you'd have to do the whole
11 inside at one time because of the disruption.

12 THE MODERATOR: Mr. Netto, then Mr.
13 Herbst then Mr. Wilbur.

14 MR. NETTO: Mike Netto, Precinct 9.
15 I'm curious, what's the scope of work for the AE
16 services that we're purchasing for \$70,000?

17 MR. HOFFER: I'm sorry, I missed that.

18 MR. NETTO: What's the scope of work
19 for the AE, architect and engineering services?

20 MR. HOFFER: Well, there's significant
21 plumbing and electrical work that has to be done,
22 which would be included. All your permitting
23 would be included in that. You'd have your
24 drawings and so on.

1 MR. NETTO: And did I hear you say that
2 it would be roughly 400, was it 450 -

3 MR. HOFFER: Almost 500,000 is the
4 estimate. It's been going up. I mean, in 2001,
5 it was a little bit more palatable but -

6 MR. NETTO: Yeah, I think, I mean, in
7 my opinion, I think that seems awful low, the
8 \$450-500,000 construction cost. And I just have
9 to question that's the most prudent, you know,
10 use of funds for a facility that's located, what,
11 35 yards from Vineyard Sound. So when the next
12 hurricane comes in and knocks it down or does
13 more than \$500,000 worth of damage, I just really
14 have to scratch my head on that one. And I think
15 that if we're going to expend \$70,000 for design
16 services and then turn around and have to drum up
17 what I think would probably be close to \$1
18 million for a thorough renovation, to comply with
19 ADA and all the other requirements, I just think
20 that we're going down a slippery slope, here, and
21 I would vote not to spend this money. Thanks.

22 THE MODERATOR: Mr. Herbst.

23 MR. HERBST: Ralph Herbst, Precinct 8.
24 Mr. Netto touched on my thoughts. If the acting

1 Town Manager could refresh our memories: is the
2 Town self-insured on buildings such as this, or
3 do we have to go out and get insurance for this,
4 buildings like this?

5 THE MODERATOR: Ms. Harper.

6 MS. HARPER: We purchase insurance for
7 this facility.

8 MR. HERBST: Okay, so there's going to
9 be significant ongoing costs for insurance once
10 this building is renovated, thank you.

11 THE MODERATOR: Mr. Wilber.

12 MR. WILBER: Jude Wilber, Precinct 8.
13 Now Mr. Netto and Mr. Herbst have mentioned some
14 of the things that I have on my mind.

15 Now, first of all, I'd like to say I
16 respect Don Hoffer immensely. He's been fighting
17 the good fight on the beaches for longer than
18 anybody could possibly stand. So I have immense
19 respect for him and his knowledge.

20 I do, too, have a concern about the
21 ratio of design cost to final costs that Mr.
22 Netto expressed. And I also have a concern, I
23 mean, this building was in the V zone. I mean,
24 it's in the V, V, V, V zone. There's very little

1 offshore sand to buffer any sort of significant
2 storm surge or incoming wave impact. I've seen
3 that beach house basically surrounded by water,
4 both our salt and fresh water, which I'm sure is
5 contributing to its degradation.

6 The beach house that you showed, which
7 was in Dennis, I believe, was a very attractive
8 structure and I noticed that it was elevated. It
9 was on posts. And I do know that if you build on
10 the same footprint, you don't have to do that.
11 Which seems very disingenuous to me, to ask the
12 Town to build a hurricane target and not put it
13 up above like every other new structure in a V
14 zone is required.

15 I could envision a number of different
16 ways of rearranging the parking and the beach
17 house on - on that beach stretch, which would
18 include moving the beach house back from the
19 immediate waterfront, doing some landscaping and
20 rearranging of the parking, which I think would
21 make it all much more attractive.

22 And of course there are ways of
23 releasing sand to that stretch of beach, too.

24 But I am concerned about the ratio of

1 costs and I really can't support rebuilding that
2 structure on the same footprint at the same
3 elevation.

4 THE MODERATOR: Ms. Driscoll. No,
5 okay. Mr. Putnam.

6 MR. PUTNAM: Thank you, Mr. Moderator.
7 I'd like to clarify before we start talking about
8 the expense of building or rebuilding the
9 Mitchell bath house. The \$70,000 that's being
10 requested here is for the design. There are a
11 number of grants that we may be able to apply
12 for, but they require shovel-ready projects,
13 which means we have to have the plans in hand and
14 say, "Look, we're ready to do this. We just need
15 the money to actually get it done."

16 So the plans are the first step. And,
17 as Mr. Hoffer noted, he is looking at other
18 avenues. But again, if we don't have the plans,
19 we can't go anywhere without it.

20 THE MODERATOR: Mr. Anderson.

21 CHAIRMAN ANDERSON: Thank you, Mr.
22 Moderator. In different economic times the
23 Finance Committee might support this amendment.
24 However, given the uncertain financial times that

1 remain ahead of us and the significant challenges
2 of spending for necessities, we believe this
3 request should be postponed.

4 Now, although Mr. Hoffer is a
5 hardworking and creative employee, which we all
6 appreciate, until we have a greater certainty of
7 the actual costs, the timing and how construction
8 of such a renovation would be funded, the Finance
9 Committee recommends that Town Meeting vote no on
10 this amendment.

11 In addition, the Finance Committee also
12 has a concern that putting items into the Capital
13 Improvement Program which some may question as to
14 whether they really are urgent Capital needs, it
15 might just jeopardize the entire Capital
16 Improvement Program if the Board of Selectmen
17 decides to put all items on the ballot as one
18 question. Thank you.

19 THE MODERATOR: Mr. Dufresne and then
20 Mr. Duffany.

21 MR. DUFRESNE: Adrien Dufresne speaking
22 as a member of the Finance Committee. The
23 Finance Committee weighed very carefully most of
24 the items requested under Article 15 and, in the

1 discussion for the plan, if this \$70,000 was for
2 the improvements of paint, repair, or to replace
3 the current toilet facilities on Surf Drive, we
4 felt it would be money well spent.

5 However, we're buying a piece of paper.
6 And in these very difficult times to my knowledge
7 over the last ten years, I can't remember a
8 request to make any improvements to the Surf
9 Drive coming before this body. This is the
10 legislative body of the Town of Falmouth, and we
11 would make the decisions based on the income over
12 the last ten years so we would not be faced with
13 such a deteriorated-looking building. I call it
14 planned obsolescence: if you let look bad enough
15 long enough, we'll want to replace it.

16 If the request was to replace, repair or
17 lease the facilities at Menauhant, that this body
18 voted several years ago at a considerable sum and
19 was allowed to deteriorate behind the DPW
20 building, I think that would be a good
21 investment. Evidently the people in East
22 Falmouth don't have the same considerations by
23 the committee as the people living in town. So,
24 I also look at that kind of thing.

1 I heard the Chairman of the Board of
2 Selectmen discuss the importance of beach
3 facilities and the Finance Committee agrees. And
4 before you are the very necessities of a septic
5 repair, roof repairs and vehicles needed for
6 public safety. Let's weigh carefully our
7 spending in this Capital request. The Finance
8 Committee - know, it would be nice if we could
9 build a brand new building, and I doubt if it
10 could be built for \$490,000. I have a basic
11 knowledge of construction; in a high velocity
12 zone I think this is almost an impossibility.
13 And once you exceed 50 percent of a value of a
14 building, you've got to bring it up to full
15 conformity.

16 So a lot of these things have to be
17 discussed. If we can delay this plan, if our own
18 Engineering Department could engineer some
19 improvements to the current facility, because
20 evidently we're going to keep the building that's
21 been there since I was a kid growing up in
22 Falmouth, I think this Town - this body, right
23 now, has to look very carefully at how we get
24 through this budget year. That our requests

1 going before the citizens of the town are those
2 that are absolutely necessary for us to maintain
3 the current level of services.

4 I would hope that you would support the
5 Finance Committee's recommendation and approve
6 the sum of \$361,530. Thank you for listening.
7 Thank you.

8 THE MODERATOR: Mr. Duffany.

9 MR. DUFFANY: Michael Duffany, Precinct
10 6. As Andy said, this building's been there a
11 long time. It's been there since he was a kid
12 and it's been through an awful lot of storms. I
13 know that I learned how to swim there and it's
14 been, you know, in the early '60's. I mean, it's
15 gone through a number of hurricanes and big
16 storms. It's still standing. I'd hope that the
17 Selectmen, if this were to pass, and it sounds
18 like it's going to have a tough time, but that
19 the Selectmen would make sure that these are
20 parceled out so that one of them doesn't drag the
21 rest down if people don't like it, and let the
22 voters have the final say.

23 I know how I feel about the beaches in
24 Falmouth: without them, we don't have Falmouth.

1 And this is a major attraction and you know, and
2 sometimes you have to spend money to make money
3 and I think we should leave it up to the voters
4 to decide whether or not they want to spend the
5 money to do this.

6 THE MODERATOR: Mr. Hoffer and then Ms.
7 Szuplat.

8 MR. HOFFER: Yeah, just a couple of
9 points. The Facilities people in the town, under
10 the DPW, the Facility Director, they have done
11 improvements to this building. I think that's
12 what you were alluding to. But we have tried and
13 our neighborhood association, there, has bought
14 for the Town window boxes and filled them every -
15 to try to beautify this building as much as you
16 can. It isn't like we haven't tried to do
17 something there.

18 And the other thing, in closing, I had a
19 lot of faith in the capital improvement plan of
20 the town and that's why I didn't come before Town
21 Meeting before now. This thing has been just
22 bouncing all over that Capital Plan for ten
23 years.

24 And my final statement is I don't want

1 this item, this Article 15, to go down based on
2 what I'm saying. So, there are a lot of
3 important things there. So, if you can support
4 me, that's fine, but I'd recommend you vote 15 up
5 even if you don't vote this particular point.

6 THE MODERATOR: Okay, Mr. Szuplat.

7 MS. SZUPLAT: Good evening, Peggy
8 Szuplat, Precinct 7. Mr. Hoffer, I'm a little
9 concerned about the septic over at Old Silver, if
10 the replacement is on this Capital exclusion and
11 the voters turn it down, what is going to happen
12 to that beach and that bathhouse for the next
13 summer?

14 MR. HOFFER: That's a very good point.
15 We'll have to - if we're going to have our
16 concessions, which make a lot of money over
17 there, we're going to have to provide some type
18 of certainly portable toilets, some way to wash
19 hands. It's a tricky business. That system has
20 failed.

21 What we have done in the past as a
22 stopgap is, instead of pumping it out once a
23 summer, we pump it out every other week. So
24 that's a cost to the Town.

1 THE MODERATOR: Okay, Mr. Latimer. And
2 then I think we're ready to vote on the
3 amendment.

4 MR. LATIMER: Richard Latimer, Precinct
5 2. I support this amendment. Personal history:
6 my first summer job was in that concession stand
7 working for Mr. Clifford Veary. So I know this
8 building and it was not new then; that was 1959.
9 And I've had occasion to go back there; it's
10 pretty much the same. It was remodeled a little
11 bit since then.

12 But we're talking about the main beach
13 in our town. We're talking about a building
14 that's been there a long time. It's named after
15 in honor of a woman who was very dedicated to
16 this town as a member of the Beach Committee.
17 And what we're talking about here is something
18 that actually helps this Town's economy. People
19 don't stay away from Falmouth because there may
20 be a little two percent more on the meals tax or
21 three percent more on the rooms tax. They will
22 stay away from Falmouth and go someplace else if
23 there are better beach facilities.

24 And we saw the picture of the nice

1 facility in a competing town down Cape; that's
2 something that will attract people away from
3 Falmouth. And so I think in order to remain
4 competitive, we need to have this design. As Mr.
5 Putnam said, we need the design. We can look for
6 the money through grants, but we have to have a
7 shovel ready plan. So I would vote for this
8 amendment. Thank you.

9 THE MODERATOR: Okay, Mr. Johnson,
10 something new?

11 MR. JOHNSON: Leonard Johnson, Precinct
12 5. I'm a little concerned that this bathhouse is
13 going to have to be up on stilts. The other
14 buildings that have had problems down there on
15 Surf Drive when they were rebuild are all up on
16 stilts. I'm having trouble getting a picture of
17 a bath house on stilts with elevators. Will it
18 have to be up on stilts?

19 THE MODERATOR: Mr. Hoffer.

20 MR. HOFFER: It does not - under the
21 current rules as I understand it, as long as we
22 stay on the same footprint, we do not have to
23 have it up on stilts. And we are planning to -
24 we may gussy-up the outside a little, but the

1 main work here is on the inside of the building.

2 THE MODERATOR: Mr. Rhodes. Then Ms.
3 Lichtenstein.

4 MR. RHODES: Scoba Rhodes, Precinct 8.
5 To talk about the amendment. Could someone
6 explain to this body exactly what's going to go
7 on the ballot? Because once the vote is taken
8 for the amendment and then the main motion, then
9 somebody's got to design what's going on the
10 ballot to get the 2 ½ override. Are the
11 individual items going to be able to be voted on
12 separately or is it going to be a package deal
13 that the Town is going to get an opportunity to
14 vote on?

15 THE MODERATOR: Mr. Chairman, have the
16 Selectmen decided how to place this on the
17 ballot?

18 CHAIRMAN PUTNAM: This would be a
19 package deal. It's not a menu of items that the
20 voters can pick and choose from, and that's why
21 this year, as was previously discussed, the
22 Capital Improvement override that was the debt
23 exclusion that was proposed last year, had a lot
24 of items on it and a lot of people didn't like

1 one thing or they didn't like another. The
2 purpose of this was to keep it very narrow, very
3 specific, very focused.

4 THE MODERATOR: Ms. Lichtenstein.

5 MS. LICHTENSTEIN: Thank you. Leslie
6 Lichtenstein, precinct 8. I think we all love
7 our beaches and we all know that the bathhouse
8 needs help. We also know we're in a really tight
9 predicament right now.

10 I have a question, because I've seen
11 this done in other places. Our summer tourists
12 love Falmouth and they love our beaches and I
13 have a feeling if we started a "Help Our Beach
14 House Fund" at the beach house, that people would
15 contribute to it. The people that went to the
16 beach.

17 I know it sounds silly, but I have seen
18 it done in California. I've seen it done in La
19 Hoya and other places. There's only so much we
20 can do at this particular Town Meeting. Is there
21 - maybe there are some other ways we can help and
22 get to this. Thank you.

23 THE MODERATOR: Okay, Ms. Asendorf?

24 No. Ms. Palmer then Mr. Nidositko.

1 MS. PALMER: I'm sorry to belabor this
2 point. The CPC money, can this be slated for the
3 beach house renovation?

4 MR. HOFFER: About five years ago, I
5 went through the CPC process and because I
6 couldn't prove that that exact building was an
7 antique, it failed. As you know, the CPC rules,
8 they will not work on a building unless the CPC
9 funding paid for it. They may have changed that
10 rule now, but at that time it did not pass the
11 CPC rules.

12 MS. PALMER: Mr. Moderator through you,
13 could someone from the CPC indicate whether this
14 is possible or not because it could save the Town
15 some money.

16 THE MODERATOR: The Chair's saying no
17 over there.

18 MS. SCHNEIDER: Let me just explain
19 that as we deliberate this, there has been so
20 much done to this building and what they're
21 asking to do, you have to remember our job is to
22 make sure that this is not maintenance and that
23 it's restoration, and in no way is the intention
24 to restore this to its original state.

1 So we can't touch it. And so that's why
2 this has no way to go before a CPC at this time.

3 THE MODERATOR: Okay, Mr. Nidositko.

4 MR. NIDOSITKO: Jim Nidositko, Precinct
5 6. Those beach cottages down the road apiece
6 from the beach house were mandated to go up on
7 stilts after that last major hurricane when they
8 all floated across the road and into the pond.
9 Picking up on Mr. Wilber and Mr. Johnson's point,
10 I'm wondering if anybody checked with FEMA - it
11 was FEMA that mandated that - on the beach house.
12 If it has mold issues and all of that business,
13 it's because of the water infiltration. I have a
14 suspicion that it's going to be required to be on
15 stilts like that attractive one down the Cape is.

16 THE MODERATOR: I think Mr. Hoffer said
17 they weren't going to tear it down completely.
18 Isn't that what you said, Mr. Hoffer?

19 MR. HOFFER: That's correct.

20 THE MODERATOR: Okay.

21 MR. HOFFER: I already checked - I
22 didn't check with FEMA but I checked with our
23 local officials and determined up front that as
24 long as we stayed on the footprint we could

1 renovate the inside.

2 THE MODERATOR: But the ones on stilts
3 were the ones that got moved off of their
4 footprint. There are still beach houses down
5 there that are originally where they were that
6 didn't get moved in that hurricane. So this
7 beach house, they're not going to tear it down
8 completely so they're going to stay on the
9 footprint. I think that was clear.

10 Any further discussion on the amendment
11 to add the 70,000? Because we've still got to go
12 back and debate the whole article. On this
13 amendment, adding the 70,000. Any discussion on
14 the amendment?

15 The question will come on adding the
16 \$70,000 for the Surf Drive Ellen T. Mitchell Bath
17 House design to the main motion. All those in
18 favor, signify by saying Aye.

19 [Aye.]

20 THE MODERATOR: All those opposed?

21 [No.]

22 THE MODERATOR: All those in favor,
23 signify by standing and the tellers will return a
24 count. This is a majority vote to make the

1 amendment. When we complete this article, it
2 will be a two-thirds vote for the full article.

3 [Pause.]

4 THE MODERATOR: First division?

5 MRS. TASHIRO: 17.

6 THE MODERATOR: 17? I can't hear Mrs.
7 Tashiro. In the first division. 17? No? Am
8 I wrong? One-seven? Yes, I'm reiterating 17,
9 that's correct? Okay.

10 Second division, Mr. Dufresne.

11 MR. DUFRESNE: 31.

12 THE MODERATOR: 31.

13 Third division?

14 MR. HAMPSON: 28.

15 THE MODERATOR: 28.

16 All those opposed, signify by standing
17 and the tellers will return a count.

18 [Pause.]

19 THE MODERATOR: In the third division,
20 Mr. Hampson.

21 MR. HAMPSON: 29.

22 THE MODERATOR: 29.

23 In the first division, Mrs. Tashiro.

24 MRS. TASHIRO: 39.

1 THE MODERATOR: 39.

2 And in the second division, Mr.

3 Dufresne.

4 MR. DUFRESNE: 53.

5 THE MODERATOR: 53.

6 By a counted vote of 76 in favor and 121
7 opposed, the amendment does not pass.

8 Discussion on Article 15, the main
9 motion as presented by the Finance Committee.
10 Any further discussion on the Capital Improvement
11 Plan? Hearing none, the question - yes, Mr.
12 Donahue. With a microphone, please.

13 MR. DONAHUE: Mr. Moderator, through
14 you I'd like to ask if this could be broken up
15 into five - four separate - or whatever it -
16 yeah, four separate items on the ballot rather
17 than having it all lumped together.

18 THE MODERATOR: That's a decision that
19 the Board of Selectmen have to make. I think the
20 Chairman was clear the intent of the Board of
21 Selectmen, but we can't direct the ballot
22 question; that's the sole authority of the Board
23 of Selectmen and their intention is to make it
24 one ballot question.

1 MR. DONAHUE: Thank you.

2 THE MODERATOR: Ms. Driscoll.

3 MS. DRISCOLL: Is it possible for the
4 Chief of Police to give an explanation of the
5 five vehicles, the type of vehicle, whether or
6 not any equipment is going to be re-used, trade
7 in values?

8 THE MODERATOR: Chief, do you want to -

9 MS. DRISCOLL: And where would they be
10 coming from, is it a local purchase?

11 THE MODERATOR: Chief Riello.

12 CHIEF RIELLO: I'm sorry, sir?

13 THE MODERATOR: Yes, Chief Riello, you
14 have the -

15 CHIEF RIELLO: Good to go.

16 THE MODERATOR: Yes.

17 CHIEF RIELLO: Thank you.

18 Yes, the \$206,000, that should be enough
19 to fund at least five marked police cruisers. As
20 you know, we have a fleet of unmarked vehicles;
21 we have a fleet of marked vehicles. We also have
22 a couple of utility vehicles.

23 With the five replacements, we will be
24 buying the new Ford Police Interceptor. The

1 Crown Victoria will be no more. Ford has spent
2 the last couple of years redesigning a police
3 vehicle, complete with a six cylinder motor, it's
4 all been redesigned. It's very efficient, it
5 gets great reviews. Better than the Dodge
6 Charger and the Chevy Impala. We chose that
7 because we believe that's going to be state of
8 the art.

9 It won't be available until late summer
10 or early fall, and if this passes, we will wait.
11 I think it makes sense, rather than to get
12 involved in the Crown Vics. They also are all
13 wheel drive vehicles, which will certainly serve
14 us well, here in Falmouth.

15 Will the equipment be able to be
16 transferred over? Not all of it. It has been
17 changed. The interiors have been redesigned, we
18 understand. We do buy special rear seats in the
19 cruisers, for those of you folks who we've given
20 rides to, you know what I'm talk -

21 [Laughter.]

22 CHIEF RIELLO: Hah, hah, got you on the
23 ride, yeah, yeah. No, no. Andy, not like the
24 one in the film earlier, okay, Buddy? These are

1 a little different.

2 But they're all post formed and they're
3 made for a Crown Vic, so it's the best way to go,
4 it's the best way to restrain prisoners, as you
5 know, and it's probably something that we're
6 going to have to purchase separate.

7 I do believe, from talking with our
8 expert Captain McManamon, who's been buying cars
9 and taking care of the fleet for the last several
10 years, that we should be able to do that. As you
11 folks know, it's been three years.

12 You might have noticed the one out in
13 East Falmouth, the one that's up on blocks. It
14 doesn't run anymore, but we leave it out there,
15 we put a cardboard police officer in there; it
16 does kind of work.

17 [Laughter.]

18 CHIEF RIELLO: So, we're not going to
19 trade that one in. We've been taking parts off
20 'em. That's what happens when the fleet get old,
21 you end up taking parts and, you know, kind of
22 putting them on the other vehicles.

23 So, that's where we're at.

24 The - just so you know, the total miles

1 on the fleet right now is 1.3 million. One of
2 the problems that we're having right now is the
3 repair and maintenance, the bill is going up
4 because once the cruisers get to about 85 to 90,
5 90,000, they recommend that you do all the fluid
6 replacements and the tune-up and that's about 15
7 to 1800 dollars. Which is crazy. I remember -
8 you remember, Andy, we used to put spark plugs in
9 for 50 bucks, you know? But you can't do that
10 anymore. So, that's kind of where we're at.

11 As far as the computer consoles and
12 those kind of things, we do believe we'll be able
13 to transfer over, but we'll know more as this car
14 is finalized.

15 I don't know if that answered all your
16 questions, Ma'am.

17 THE MODERATOR: Are we good?

18 MS. DRISCOLL: [No mic:] Do these
19 cruisers have a trade-in value?

20 THE MODERATOR: The trade-in values?

21 CHIEF RIELLO: Trade-in values? Well,
22 the one in East Falmouth isn't worth much. We
23 don't get much, but you know we stopped selling
24 them and handed them down to other departments

1 because the Crown Vics weren't efficient. We
2 started trading them about three years ago, so we
3 can do one-stop shopping with MHQ, which is a
4 state contractor so we get the best price. I
5 don't know what they give us. I'm guessing
6 probably in the neighborhood of two or three
7 thousand dollars, if that. If that.

8 You know, these cars now, you know,
9 we've got two with over 130,000 miles on them.
10 Then you take into account that Ford tells us for
11 every hour they idle, it's another 33 miles. So,
12 you know, there's quite a bit of mileage on them.
13 But it's easier to just transfer them up there,
14 trade, let them turn over what they can as far as
15 equipment, and go from there.

16 So, we're hopeful that - the unmarked
17 fleet is fine. We can get more time out of that.
18 We're not going to buy any unmarked cruisers.
19 We've cut down on the use of unmarked cruisers
20 and take home vehicles and all of that over the
21 last couple of years. So they'll be marked, and
22 actually with a new design that the men and women
23 came up with. No, it doesn't have a clown hat,
24 Andy, come on.

1 THE MODERATOR: Further discussion on
2 the Capital Budget. Mr. Donahue. Through the
3 microphone, please.

4 MR. DONAHUE: Chief, where the price of
5 gas is going up and all, have we looked into like
6 a Prius? I notice that some cab companies are
7 using them in cities and all and they get great
8 gas mileage.

9 CHIEF RIELLO: Yes. We've - I know
10 that was mentioned. One of the things that we
11 did do with the marked fleet three years ago, we
12 started to buy the new Taurus, which was a
13 smaller motor and it was a great administrative
14 car. All wheel drive, and they still make that
15 vehicle, so we've been doing that.

16 The Prius's, I have seen them in some
17 downtown areas where they may use them for
18 specialty functions. Quite frankly, I probably
19 couldn't fit half the midnight shift guys - and
20 gals - well, not - gals, I could, but not the
21 guys, in those cruisers, they're just too big.
22 And some of the people we lock up, we'd have to
23 strap them to the hood to get them to the
24 station. So.

1 [Laughter.]

2 CHIEF RIELLO: But the Prius is a great
3 car, it really is. We're wide open. No, and I'm
4 dead serious. We've done that with the Taurus
5 and, you know, when something comes up, you know,
6 and we can do that, you know, we're open to it.
7 We're open to it. So.

8 And, you know, they're pretty pricy,
9 too. If you get the - what's the green one?
10 What do they call that? The -

11 FROM THE FLOOR: Hybrid.

12 CHIEF RIELLO: Thank you, the hybrid.
13 You know, if we went that route, and I know they
14 don't make a hybrid police cruiser, but if we
15 were to do the Prius, it would be, you know,
16 pretty expensive. Outside of our budget, so.

17 THE MODERATOR: Okay, anything else on
18 the Capital Budget? Okay, the question will
19 come on approving the Capital Budget, subject to
20 its being laid on the ballot in May. All those
21 in favor of the Capital budget, signify by saying
22 Aye.

23 [Aye.]

24 THE MODERATOR: All those opposed, no.

1 [No.]

2 THE MODERATOR: It's the opinion of the
3 Chair that the Ayes have it by a two-thirds
4 majority and I so declare.

5 Article 17.

6 MS. O'CONNELL: Mr. Moderator?

7 THE MODERATOR: Yes, Ms. O'Connell?
8 Microphone for Ms. O'Connell, please.

9 MS. O'CONNELL: Mr. Moderator, Maureen
10 O'Connell, Precinct 4. I'm anticipating a lively
11 and lengthy discussion on Article 17. I'd like
12 to give it the time and what do I want to say
13 awake-ness that it deserves. So I'd like to move
14 adjournment and pick this up after the Special.

15 THE MODERATOR: Okay, we have a motion
16 to adjourn this meeting and come back to the
17 Annual Town Meeting tomorrow night after the
18 Special. All those in favor of adjourning,
19 signify by saying Aye.

20 [Aye.]

21 THE MODERATOR: All those opposed, no.

22 [No.]

23 THE MODERATOR: It is the opinion of
24 the Chair that the ayes have it. We'll see you

1 tomorrow night for the Special at 7:00.

2 [Whereupon, this night ended.]

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C E R T I F I C A T E

COMMONWEALTH OF MASSACHUSETTS

COUNTY OF BARNSTABLE, SS

I, Carol P. Tinkham, a Professional Court Reporter and Notary Public in and for the Commonwealth of Massachusetts, do hereby certify that the foregoing is a true and accurate record of Falmouth Annual Town Meeting, taken by me on April 5, 2011. To the best of my ability the within transcript is a complete, true and accurate record of said Town Meeting.

In witness whereof, I have hereunto set my hand and Notary Seal this 2nd day of June, 2011.

Carol P. Tinkham, Notary Public
My Commission Expires:
April 21, 2017

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